

The City of Clarksville
Fiscal Year 2014 Budget



Fiscal Year 2014 Budget

Table of Contents

Fiscal Year 2014 Budget Timeline	1
Citywide Budget - All Funds	2
Attachment 1- General Fund Summary	3
Departmental Budget Allocation Charts	
Building Codes	6
City Court	7
Dispatch	8
Finance and Revenue	9
Fire Rescue	10
Garage	11
Golf Courses	12
Human Resources	13
Information Technology	14
Internal Audit	15
Legal	16
Legislative	17
Mayor's Office	18
Municipal Properties	19
Parking Management	20
Parks and Recreation	21
Police	22
Purchasing	23
Street Department	24
Attachment 2 - Debt Service Fund	25
Attachment 3	
Drug Fund	26
Parks Special Revenue Fund	27
Special Revenue Funds	28
Clarksville Roadscapes - Phase I	29
Safe Routes to Schools	30
Clarksville Roadscapes - 2008	31
Police Special Revenue Fund	32
Capital Projects Revenue District	34
Special Events Fund	35
Traffic Camera - Police	36
Traffic Camera - Parks	37
Attachment 4 - Capital Projects Fund	38
Enterprise Funds	
Electric Division	39
Broadband Division	40
Gas Department	41
Water & Sewer Department	42
Transit	43
Parking Authority	44
Community Development	45
Internal Service Funds	46

Fiscal Year 2014 Budget Timeline*

April 2013	Departments enter budgets into MUNIS financial software, capital requests and new employee requests are submitted
April 22, 2013	Budget Hearings: Fire, Police/Dispatch, Legal, Municipal Properties, Building Codes, Street Department, Human Resources, Legislative, Customs House Museum and Human Relations Commission.
April 23, 2013	Budget Hearings: Parks & Recreation, City Court, Purchasing and a Debt Discussion.
April 24, 2013	Budget Hearings: Golf Courses, Crime Stoppers, Finance, E-911 and Two Rivers Company.
April 25, 2013	Budget Hearings: Clarksville Gas, Water and Sewer, Clarksville Department of Electricity, Information Technology (including GIS and Pictometry), Internal Service Funds and Parking Authority.
April 26, 2013	Budget Hearings: Regional Planning Commission, Internal Audit, Community Development, Arts & Heritage Council, Senior Citizens Center, Regional Airport, Garage, Transit and Mayor's Office.
May 13, 2013	Budget working session with City Council
May 16, 2013	Budget working session with City Council
June 6, 2013	First Reading of FY 2013 Budget (June Session/Special Session)
June 27, 2013	Second Reading of FY 2013 Budget (Special Session)
July 1, 2013	Budget effective date

*All of the above meetings were video recorded and are available on the City's website for citizens to view. In addition to live streaming the meetings on the City's website, many of the work sessions were also made available on the local access television channel provided by CDE Lightband.

CITY OF CLARKSVILLE
Citywide Budget ~ ALL FUNDS
Fiscal Year 2013/2014

FUND #	FUND NAME	ACTUAL ENDING BALANCE 6/30/2012	ESTIMATED			PROPOSED		ESTIMATED ENDING FUND BALANCE 06/30/2014					
			REVENUES & SOURCES OF FUNDS FY 2012/2013	EXPENSES & USES OF FUNDS FY 2012/2013	Estimated ENDING FUND BALANCE 06/30/2013	BUDGETED REVENUES FY 2013/2014	BUDGETED EXPENDITURES FY 2013/2014						
1100	GENERAL FUND	\$ 25,418,365											
	Taxes		47,816,638			49,277,248							
	Intergovt		16,442,589			16,381,034							
	All other GF Revenues		11,955,025			12,806,070							
	PD/Dispatch			25,496,225			26,265,002						
	Fire			13,864,523			14,777,705						
	Street			11,383,351			11,534,546						
	All Other GF Expenses			29,711,065			29,197,376						
	Subtotal - General Fund	\$	76,214,252	\$	80,455,164	\$	21,177,453	\$	78,464,352	\$	81,774,629	\$	17,867,176
1300	DEBT SERVICE FUNDS	\$ 1,627,929	\$ 9,378,091	\$ 8,745,754	\$ 2,260,266	\$ 9,351,669	\$ 10,079,655	\$ 1,532,280					
1400	CAPITAL PROJECTS FUNDS	\$ 63,751	\$ 15,878,867	\$ 6,084,213	\$ 9,858,405	\$ 11,000,684	\$ 20,724,776	\$ 134,313					
	ENTERPRISE FUNDS												
3001	Electric	38,676,128	163,567,175	161,776,065	40,467,238	166,358,903	165,630,005	41,196,136					
3002	Broadband	1,004,955	15,909,242	15,764,901	1,149,296	14,742,430	14,621,173	1,270,553					
4001	Gas	19,533,864	24,819,000	24,754,950	19,597,914	24,989,000	24,701,863	19,885,051					
4002	Water and Sewer	19,926,917	75,683,183	49,496,545	46,113,555	65,502,000	52,081,824	59,533,731					
5001	Transit	508,393	5,727,029	5,954,263	281,159	6,204,548	6,140,671	345,036					
2101	Parking Authority	314,960	453,539	388,103	380,396	435,200	431,131	384,465					
	Subtotal - Enterprise Funds	\$ 79,965,217	\$ 286,159,168	\$ 258,134,827	\$ 107,989,558	\$ 278,232,081	\$ 263,606,667	\$ 122,614,972					
1200	SPECIAL REVENUE FUNDS												
	Community Development - CDBG	311,679	1,947,651	1,889,734	369,596	2,089,119	2,074,119	384,596					
	CPRD	144,206	1,900,000	1,963,785	80,421	2,500,000	2,500,209	80,212					
	Other Special Revenue	1,201,211	2,115,730	2,351,205	965,736	2,149,151	2,341,339	773,548					
	Subtotal- Special Revenue	\$ 1,657,096	\$ 5,963,381	\$ 6,204,724	\$ 1,415,753	\$ 6,738,270	\$ 6,915,667	\$ 1,238,356					
2200	INTERNAL SERVICE FUNDS	\$ 2,262,399	\$ 11,441,487	\$ 12,545,261	\$ 1,158,625	\$ 12,173,372	\$ 12,215,580	\$ 1,116,417					
	GRAND TOTAL	\$ 110,994,757	\$ 405,035,246	\$ 372,169,943	\$ 143,860,060	\$ 395,960,428	\$ 395,316,974	\$ 144,503,514					

Attachment 1 - General Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance,
FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1 - Operating Revenues and Financing Sources				
Taxes	\$ 49,486,226	\$ 46,802,192	\$ 47,816,638	\$ 49,277,248
Intergovernmental Revenues	15,767,613	15,446,885	16,442,589	16,381,034
Licenses and Permits	1,845,028	1,860,100	1,575,576	1,576,621
Charges for Services	2,271,017	2,135,145	2,246,016	2,331,946
Fines and Forfeits	930,321	873,000	814,152	836,760
Investment Income	25,937	47,000	37,500	35,000
Miscellaneous	1,836,334	97,650	256,560	239,671
Operating Revenues	72,162,476	67,261,972	69,189,031	70,678,280
Other Financing Sources		160,000	-	-
Transfer from GWS, in lieu of taxes	2,889,829	3,213,079	3,213,079	3,475,028
Transfer from CDE, in lieu of taxes	3,289,910	3,525,746	3,189,122	3,957,955
Sale of Surplus Property/Compensation for losses	92,300	85,000	70,162	35,000
Transfer from Parking Authority	302,497	305,816	291,541	318,089
Insurance Refunds	691,090	-	-	-
Transfer from CPRD	1,500,000	-	-	-
Debt Proceeds	2,558,153	-	-	-
FEMA/TEMA Reimbursement	-	598,960	261,317	-
Financing Sources	11,323,779	7,888,601	7,025,221	7,786,072
Total Revenues and Financing Sources	83,486,255	75,150,573	76,214,252	78,464,352

Section 2 - Operating Expenditures				
2.1 Departments and Programs				
Legislative/Administrative	559,592	670,477	624,297	541,035
Building Codes/Board of Zoning Appeals	1,727,506	1,887,311	1,850,732	1,864,539
City Court	420,554	417,851	381,883	398,114
Finance & Revenue/Parking	1,321,254	1,430,493	1,363,479	1,479,840
Retirement and Pension Benefits/Unemployment Ins.	845,975	927,739	869,020	1,104,589
Fire Department	13,905,381	14,235,447	13,864,523	14,777,705
Garage	883,673	960,358	934,678	990,295
Golf Course-Mason Rudolph	212,639	230,554	224,231	231,014
Golf Course-Swan Lake	800,287	868,423	845,622	787,566
Human Resources	530,637	656,439	605,433	689,573
Legal Department	431,806	316,760	221,705	431,814
Information Technology	1,503,225	1,461,678	1,473,154	1,494,913
Internal Audit	211,960	190,923	307,783	294,454
Mayor's Office	513,218	542,424	529,108	589,946
Municipal Properties	636,850	878,199	907,814	715,240
Parks and Recreation/Tree Board	5,366,092	6,425,972	6,238,034	6,405,136
Police Department/Dispatch	23,497,898	25,816,402	25,496,225	26,265,002
Purchasing	141,285	137,998	138,898	146,675
Street Department	10,985,176	11,406,169	11,383,351	11,534,546
Crime Stoppers	10,500	13,000	13,000	15,000
Human Relations Commission	5,761	6,000	6,000	5,000
Total Departments and Programs	64,511,269	69,480,617	68,278,970	70,761,996

Attachment 1 - General Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance,
FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
2.2 Shared Expenditures w/State and County				
50% Share of State Liquor Taxes Paid toMontg.Co.	312,342	282,500	320,000	329,600
Appraisal and Reappraisal of Property-Montg. Co. Trustee	108,337	101,820	101,820	148,983
Montgomery County - Pictometry	50,419	39,554	39,554	58,952
E-911	52,453	54,551	54,551	54,511
GIS	84,000	84,000	84,000	84,000
Regional Airport-Operating	253,009	200,919	200,919	216,633
Regional Airport-Capital	-	113,375	113,375	68,500
Regional Planning Commission	332,227	287,000	287,000	287,000
Regional Planning Comm. (Metro.Planning Org.)	-	24,112	24,112	16,364
Two Rivers Company	73,300	77,520	77,520	98,944
Clarksville Montgomery County School System	-	-	16,000	-
Total Shared Expenditures w/State and County	1,266,087	1,265,351	1,318,851	1,363,487

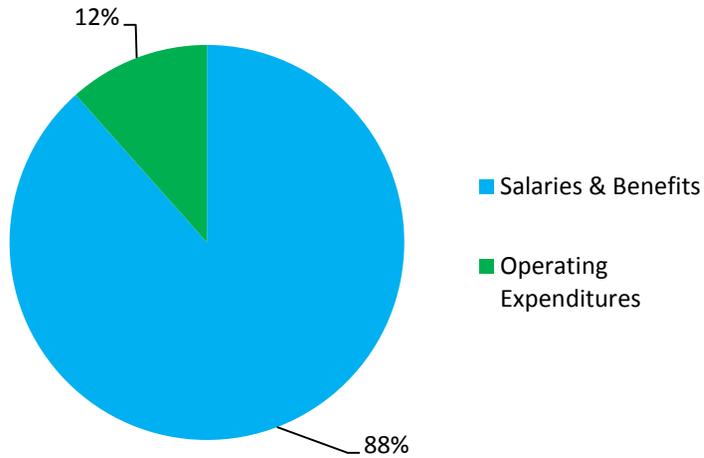
2.3 Miscellaneous Agencies				
Humane Society of Clarksville-Montgomery County	15,000	10,200	10,200	9,800
Roxy Regional Theater	27,064	21,000	21,000	16,800
Habitat for Humanity of Montgomery County	4,840	2,550	2,550	2,800
Mt. Olive Cemetery Historical Society - Garden	500	525	525	-
American Red Cross	10,000	10,500	10,500	8,400
Mid-Cumberland	6,000	7,040	7,040	5,215
Salvation Army Shelter on Greenwood	-	21,000	21,000	16,800
Hispanic Org. for Progress & Education	5,000	-	-	-
Clarksville Area Ministers Technical Assistance Network	5,959	7,000	7,000	4,258
Imagination Library	500	-	-	-
Manna Café Ministries	10,000	20,000	20,000	19,694
People Helping People	5,959	7,000	7,000	4,900
The Emmanuel Family Life Center	9,066	-	-	-
The Old Firehouse Day Shelter	10,000	14,000	14,000	-
United Methodist Urban Ministries	9,066	7,000	7,000	5,600
United Way - VITA Program	6,142	-	-	-
LEAP(Leadership,Enlightenment,AcademicAch,Persev)	-	7,650	7,650	14,700
Big Brothers/Big Sisters of Clarksville	-	-	-	4,900
CMCCAA Old Firehouse Day Shelter	-	-	-	12,600
Montgomery Co. Vet Van Transportation Service	-	-	-	3,150
Parents of Murdered Children	-	-	-	7,203
Total Miscellaneous Agencies	125,096	135,465	135,465	136,820

Attachment 1 - General Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance,
FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2.4 - Other City Funded Agencies				
Senior Citizens Center	281,389	313,073	313,073	313,078
Senior Citizens Capital	-	58,000	58,000	18,000
Arts and Heritage Development Council	40,000	40,000	40,000	40,000
Component Units:				
Customs House Museum: Operating	488,351	488,351	488,351	556,551
Museum Capital: Electrical Grounding	-	17,000	17,000	-
Museum Capital: Exterior Waterproofing	-	75,000	75,000	-
Total Other City Funded Agencies	809,740	991,424	991,424	927,629
Total Operating Expenditures	66,712,193	71,872,857	70,724,710	73,189,932
Section 3 - Other Financing Uses				
Clarksville Transit System-Operating	1,815,602	1,122,703	1,122,703	1,127,455
Clarksville Transit System-Capital	-	80,027	80,027	98,608
Clarksville Transit System-Jobs Access	-	144,919	144,919	96,492
Clarksville Transit System-OPEB	-	374,481	374,481	388,336
Clarksville Transit System-CMAQ	-	34,375	34,375	34,375
Capital Projects	-	59,120	404,403	150,766
Community Development/Housing	75,000	80,000	80,000	80,000
Gas, Water, & Sewer Subsidy	151,526	160,000	130,000	110,000
Dept. of Electricity-Operating Subsidy	-	-	-	-
Transfer to Debt Service Fund	5,269,423	6,391,576	6,391,576	6,461,680
Transfer to Debt Service Fund	-	-	632,337	-
Transfer to Special Revenue Funds	35,497	36,985	36,985	36,985
FEMA Flood Buyouts	387,986	684,525	298,648	-
Total Other Financing Uses	7,735,034	9,168,711	9,730,454	8,584,697
Total Expenditures and Financing Uses	74,447,227	81,041,568	80,455,164	81,774,629
Section 4 - Change in Fund Balance				
Net Surplus (Deficit) from Operations	9,039,028	(5,890,995)	(4,240,912)	(3,310,277)
Expenditures related to Encumbrances	-	-	-	-
Beginning Fund Balance	16,379,337	25,418,365	25,418,365	21,177,453
Ending Fund Balance	\$ 25,418,365	\$ 19,527,370	\$ 21,177,453	\$ 17,867,176

Building Codes

FY 2014



Mission: The mission of the Building & Codes Department is to ensure public health and safety in construction and property by enforcing local, state, and federal codes and zoning ordinances to facilitate and ensure quality construction, orderly development and a high standard of living for our citizens.

Building Codes	Actual 2012	Amended 2013	Budgeted 2014
Salaries & Benefits	1,465,845	1,575,093	1,648,764
Operating Exp.	216,487	230,509	215,775
Property Purchases	36,702	33,630	-
Total	\$1,719,033	\$1,839,232	\$1,864,539

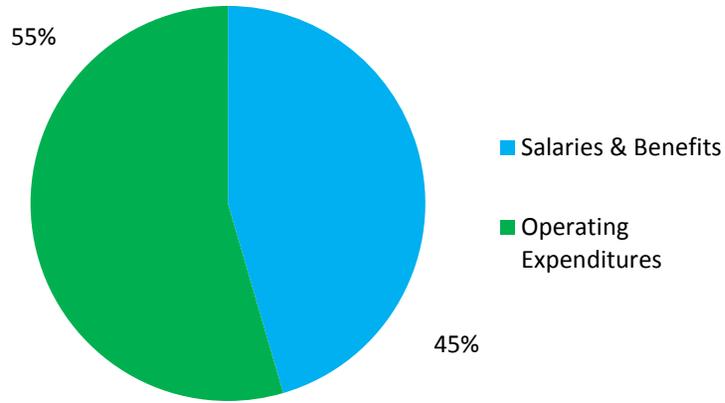
New Employee/Capital Outlay Requests:

There were no new employee or capital outlay requests this year.

FTE	FY 10	FY 11	FY 12	FY 13	FY 14
Full-time	26.0	26.0	29.0	30.0	29.0
Part-time	0.0	0.0	0.0	0.0	0.0
FTE	26.0	26.0	29.0	30.0	29.0

City Court

FY 2014



Mission: The mission of the Clarksville City Courts is to efficiently, accurately and professionally handle and process city ordinance violations; to create and sustain customer oriented quality service that provides maximum access to the court and promotes public confidence in the court system.

City Court	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	313,091	320,615	332,048
Operating Exp.	107,463	61,268	66,066
Property Purchases	-	-	-
Total	\$420,554	\$381,883	\$398,114

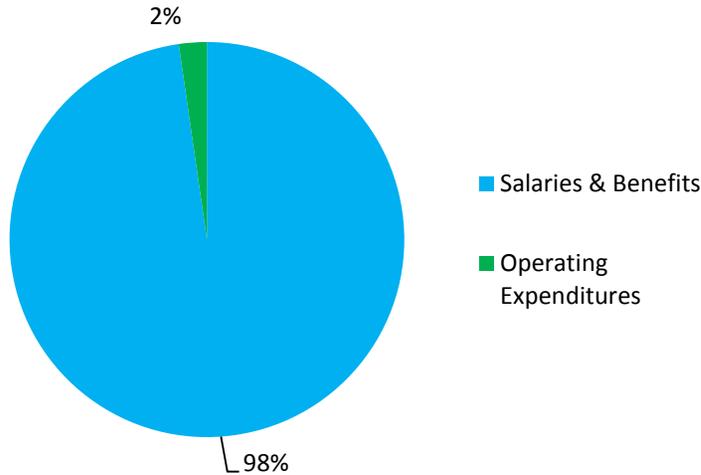
New Employee/Capital Outlay Requests:

There were no new employee or capital outlay requests this year.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	5.0	5.0	5.0	5.0	5.0
Part-time	1.0	1.0	1.0	1.0	1.0
FTE	6.0	6.0	6.0	6.0	6.0

Dispatch

FY 2014



Mission: The Emergency Communication Division (Dispatch) will strive to deliver the highest level of professional service to the public, police officers, and external agencies, and carry out this function by providing courteous and immediate responses, accurate records, timely service and quality training with the highest standards of integrity and performance.

Dispatch	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	1,390,102	1,573,719	1,881,095
Operating Exp.	35,375	53,577	43,973
Property Purchases	32,372	-	-
Total	\$1,457,849	\$1,627,296	\$1,925,068

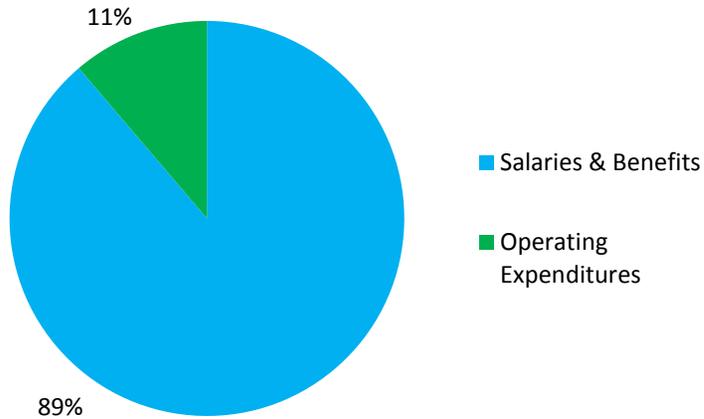
New Employee/Capital Outlay Requests:

There are no new employee or capital outlay requests.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	27.0	27.0	27.0	33.0	33.0
Part-time	3.0	3.0	3.0	3.0	1.0
FTE	28.5	8.5	28.5	34.5	33.5

Finance & Revenue

FY 2014



Mission: The mission of the Department of Finance and Revenue is to support and facilitate municipal operations by the use of an effective and efficient expenditure and revenue management accounting and reporting system.

Finance & Revenue	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	894,818	908,227	1,031,159
Operating Exp.	123,569	163,711	130,592
Property Purchases	-	-	-
Total	\$1,018,387	\$1,071,938	\$1,161,751

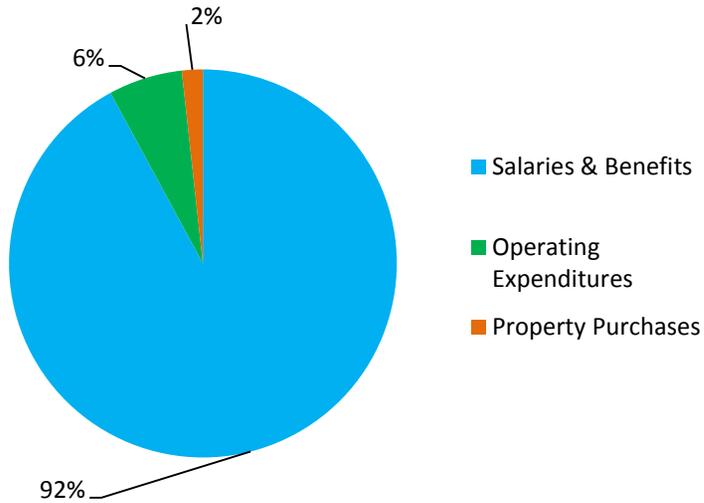
New Employee/Capital Outlay Requests:

There were no new employee or capital outlay requests this year.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	12.0	13.0	13.0	13.0	13.0
Part-time	1.0	1.0	1.0	1.0	1.0
FTE	12.5	13.5	13.5	13.5	13.5

Fire Rescue

FY 2014



Mission: The mission of the Fire Department is to provide the highest level of protection of life and property through fire and emergency service operations, fire prevention, public fire education, emergency vehicle maintenance, and training.

Fire	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	12,598,691	12,547,386	13,609,024
Operating Exp.	866,636	1,081,953	910,921
Property Purchases	440,054	235,088	257,760
Total	\$13,905,381	\$13,864,427	\$14,777,705

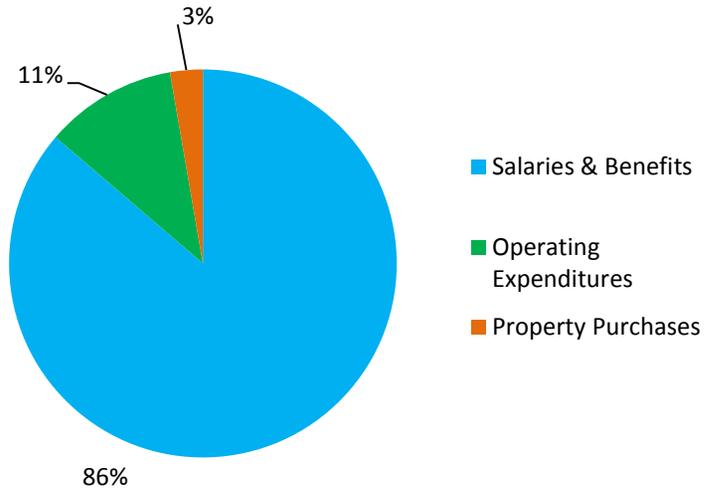
New Employee/Capital Outlay Requests:

The Fire Department had funding approved to purchase two new vehicles for training, also to purchase a new rescue truck and to replace furniture for various fire stations.

Full-time	197.0	197.0	197.0	200.0	203.0
Part-time	0.0	0.0	2.0	1.0	0.0
FTE	197.0	197.0	197.0	200.5	203.0

Garage

FY 2014



Mission: It is the mission of the City Garage to provide a well maintained and available fleet to facilitate other city departments in meeting their service objectives.

Garage	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	742,257	823,896	854,324
Operating Exp.	99,820	110,782	108,971
Property Purchases	41,597	-	27,000
Total	\$883,673	\$934,678	\$990,295

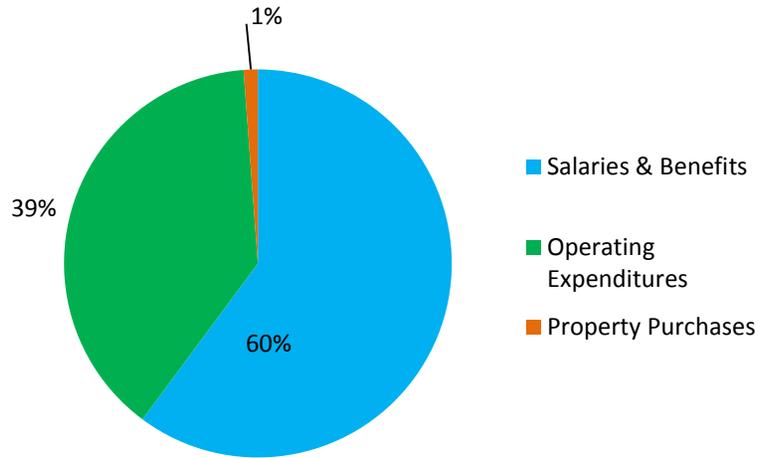
New Employee/Capital Outlay Requests:

The City Garage had funding approved for curbing for the fuel center.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	12.0	12.0	13.0	13.0	13.0
Part-time	0.0	1.0	0.0	0.0	0.0
FTE	12.0	12.5	13.0	13.0	13.0

Golf Courses

FY 2014



Mission: The mission of the Golf Courses, is to provide quality service and customer satisfaction. To offer the golfers of Clarksville first class municipal golf courses for a reasonable fee. To achieve the financial goals of the facility, while creating an enjoyable work environment.

Golf Courses	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	587,972	614,856	612,617
Operating Exp.	396,611	414,475	393,963
Property Purchases	28,343	40,522	12,000
Total	\$1,012,926	\$1,069,853	\$1,018,580

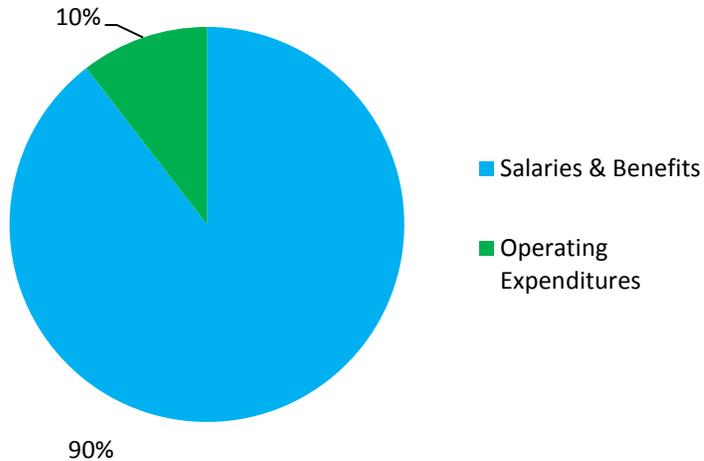
New Employee/Capital Outlay Requests:

A new greens mower was approved for funding.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	8.0	8.0	8.0	8.0	7.0
Part-time	17.0	17.0	17.0	18.0	20.0
FTE	16.5	16.5	16.5	17.0	17.0

Human Resources

FY 2014



Mission: The mission of the Human Resources Department is to provide quality human resource services for the city’s workforce in the areas of employee relations, compensation, employment training, employee benefits, and safety; also to provide the effective administration of the city insurance programs.

Human Resources	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	491,743	541,374	617,410
Operating Exp.	38,912	64,059	72,163
Property Purchases	-	-	-
Total	\$530,655	\$605,433	\$689,573

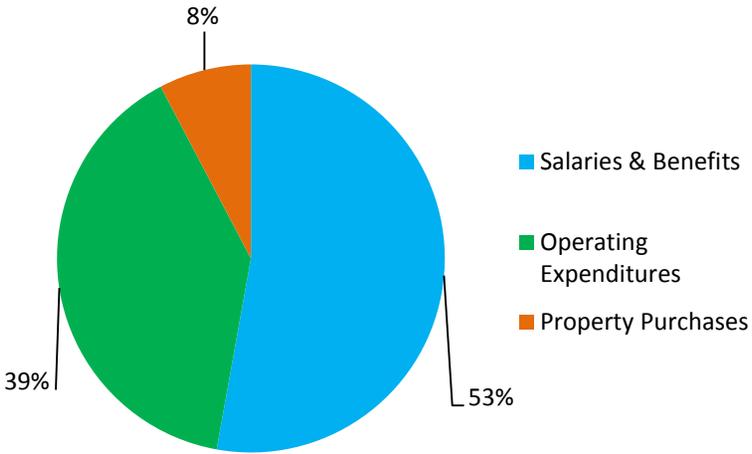
New Employee/Capital Outlay Requests:

There are no new employee or capital outlay requests.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	9.0	9.0	9.0	10.0	10.0
Part-time	0.0	0.0	0.0	0.0	0.0
FTE	9.0	9.0	9.0	10.0	10.0

Information Technology

FY 2014



Mission: The mission of Information Technology is to facilitate effective and efficient municipal operations through the development, installation, and maintenance of reliable and redundant automation and communication paths.

Info. Technology	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	711,443	745,976	789,754
Operating Exp.	545,126	581,470	590,059
Property Purchases	233,156	145,708	115,100
Total	\$1,489,725	\$1,473,154	\$1,494,913

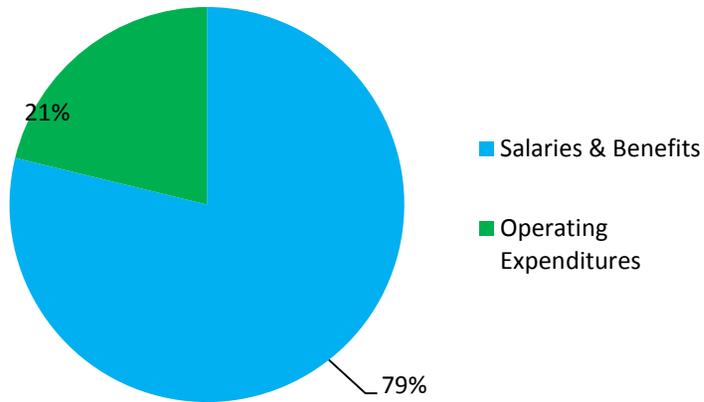
New Employee/Capital Outlay Requests:

Information Technology had funding approved for the following items: Barracuda network NG800, network wiring and equipment, and San storage for police video offsite. They had no additional employee requests.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	8.0	10.0	11.0	11.0	11.0
Part-time	0.0	0.0	0.0	0.0	0.0
FTE	8.0	10.0	11.0	11.0	11.0

Internal Audit

FY 2014



Mission: The mission of the City of Clarksville Internal Audit Department is to promote financial integrity, operational efficiency, and regulatory compliance within City government by providing independent, quality audit and consultative services. The mission is accomplished through:

- Planning and conducting risk-based audits in accordance with an annual audit plan approved by the City Audit Committee.
- Providing consultative services to City management to help develop and implement departmental changes.
- Conducting investigations into allegations of fraud, waste or other illegal activities reported via the City hotline or website.

Internal Audit	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	136,232	219,575	232,034
Operating Exp.	75,509	88,208	62,420
Property Purchases	-	-	-
Total	\$211,740	\$307,783	\$294,454

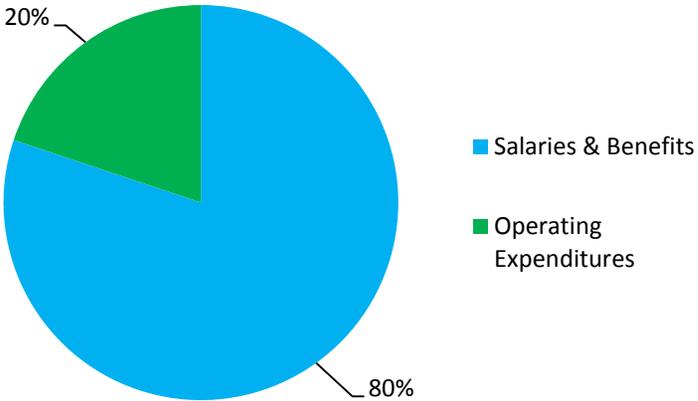
New Employee/Capital Outlay Requests:

There were no additional employee or capital outlay requests.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	2.0	2.0	3.0	3.0	3.0
Part-time	0.0	0.0	0.0	0.0	0.0
FTE	2.0	2.0	3.0	3.0	3.0

Legal

FY 2014



Mission: The City Attorney shall direct the management, under the supervision of the City Council, of all litigation in which the city is a party, including the function of prosecuting attorney in the city court when it is necessary; he shall represent the city in all legal matters and proceedings in which the city is a party or interested; attend all meetings of the City Council, advise the council, its members and committees, and the heads of all departments as to all legal questions affecting the city's interest, and shall approve as to form all contracts, deeds, bonds, ordinances, resolutions and other documents to be signed in the name of or made by or with the city. Except as otherwise directed, he shall have full charge of all legal proceedings in which the city is a party."

Legal	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	142,028	151,107	346,006
Operating Exp.	289,778	70,598	85,808
Property Purchases	-	-	-
Total	\$431,806	\$221,705	\$431,814

New Employee/Capital Outlay Requests:

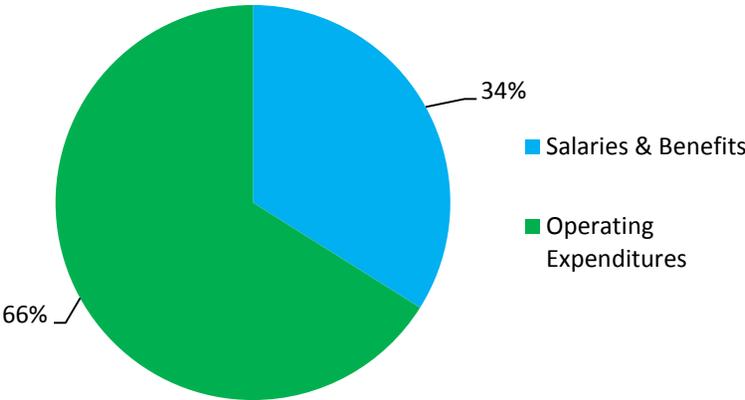
At the end of fiscal year 2013, there were two staff attorney vacancies – one of those being a staff attorney for the enterprise funds.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	4.0	4.0	4.0	4.0	5.0
Part-time	0.0	0.0	0.0	0.0	0.0
FTE	4.0	4.0	4.0	4.0	5.0

Legislative

FY 2014

Mission: The mission of the Legislative Department is to support the operations of the City Council in an effort to provide effective elected government.



Legislative	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	179,687	180,657	183,557
Operating Exp.	375,448	443,640	357,478
Property Purchases	4,456	-	-
Total	\$559,592	\$624,297	\$541,035

New Employee/Capital Outlay Requests:

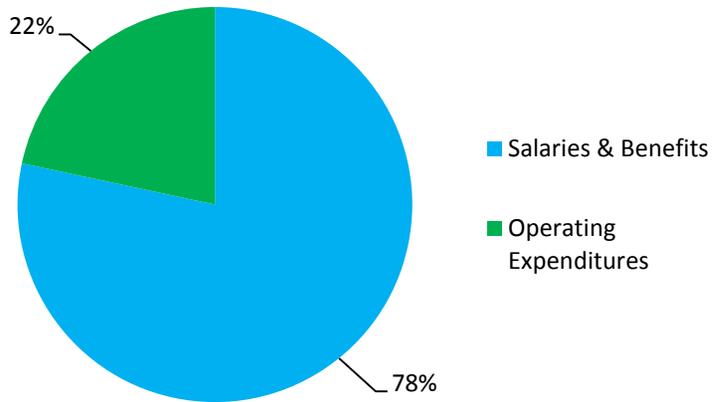
There are no new employee or capital outlay requests.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	1.0	1.0	1.0	1.0	1.0
Part-time	0.0	0.0	0.0	0.0	0.0
FTE	1.0	1.0	1.0	1.0	1.0

Mayor's Office

FY 2014

Mission: The mission of the Mayor's Office is to facilitate effective and efficient municipal operations through leadership, planning, and administrative support.



Mayor's Office	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	430,695	450,541	462,210
Operating Exp.	78,409	78,567	127,736
Property Purchases	4,114	-	-
Total	\$513,218	\$529,108	\$589,946

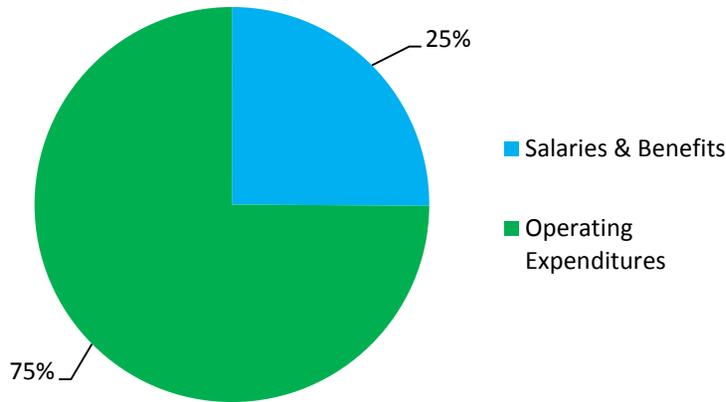
New Employee/Capital Outlay Requests:

There are no new employee or capital outlay requests.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	5.0	5.0	5.0	5.0	5.0
Part-time	0.0	0.0	0.0	0.0	0.0
FTE	5.0	5.0	5.0	5.0	5.0

Municipal Properties

FY 2014



Mission: Manage the City’s interest with regards to Capital Projects whether through the Mayor’s Office or the various Departments as well as oversee the Maintenance of City Hall and One Public Square. We provide planning assistance/oversight, negotiate land purchases, assist in Economic Development and provide oversight of New and Existing Construction Projects.

Municipal Prop.	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	161,827	168,648	179,545
Operating Exp.	456,230	518,166	535,695
Property Purchases	18,794	221,000	-
Total	\$636,850	\$907,814	\$715,240

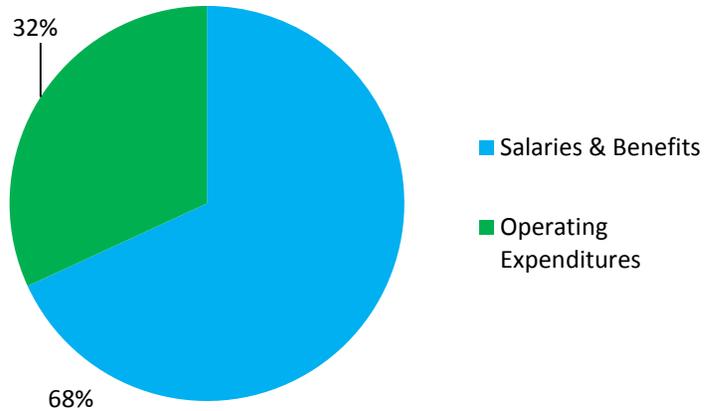
New Employee/Capital Outlay Requests:

There are no new employee or capital outlay requests.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	1.0	1.0	2.0	2.0	2.0
Part-time	0.0	0.0	0.0	0.0	0.0
FTE	1.0	1.0	2.0	2.0	2.0

Parking Management

FY 2014



Mission: The mission of the Parking Authority is to promote a quality living environment for the citizens and visitors of Clarksville by maintaining traffic flow, providing and maintaining spaces for vehicle parking throughout the city, and by enhancing public awareness and safety. We also work closely with the City Departments and Agencies to create economic stability and growth.

Finance & Revenue	Actual 2012	Amended 2013	Budgeted 2014
Salaries & Benefits	212,060	205,992	216,721
Operating Exp.	90,645	85,549	101,368
Property Purchases	-	-	-
Total	\$302,705	\$291,541	\$318,089

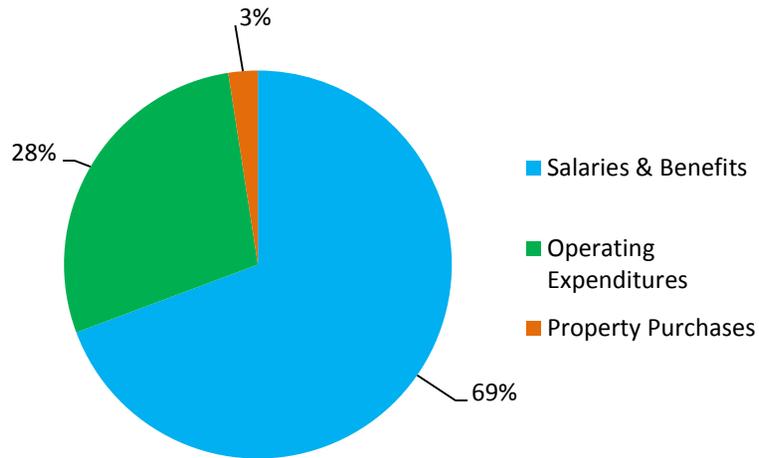
New Employee/Capital Outlay Requests:

There were no new employee or capital outlay requests this year.

Full-time	4.0	4.0	4.0	4.0	4.0
Part-time	2.0	2.0	2.0	2.0	2.0
FTE	5.0	5.0	5.0	5.0	5.0

Parks and Recreation

FY 2014



Mission: The mission of the Clarksville Parks and Recreation Department is to build a healthy community by providing a variety of positive experiences to enhance life values for individuals, families and our diverse culture.

Parks and Rec	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	3,664,010	4,034,042	4,439,140
Operating Exp.	1,475,899	1,761,087	1,809,086
Property Purchases	226,069	438,405	156,910
Total	\$5,365,977	\$6,233,534	\$6,405,136

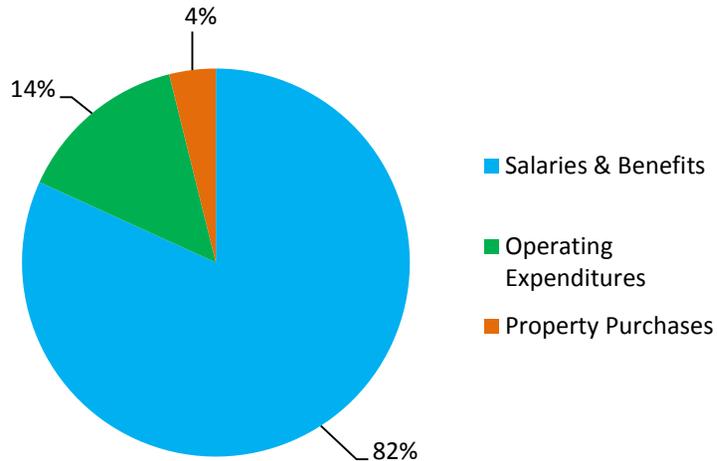
New Employee/Capital Outlay Requests:

New capital outlay requests include: New Providence pool house addition, cameras at various parks, zero turn mower for maintenance, and an utility vehicle and trailer.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	43.0	55.0	56.0	61.0	61.0
Part-time	209.0	221.0	209.0	211.0	207.0
FTE	75.0	99.0	106.0	120.0	121.0

Police

FY 2014



Mission: The mission of the Clarksville Police Department is to maintain a highly professional and efficient work force to ensure a high quality of life for our citizens through crime prevention, enforcing laws and promoting safety by using traditional and community policing methods, creative problem solving, and controlling our physical environment.

Police Dept	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	18,131,192	19,123,360	19,909,936
Operating Exp.	3,419,200	3,409,817	3,485,230
Property Purchases	489,657	1,335,752	944,768
Total	\$22,040,049	\$23,868,929	\$24,339,934

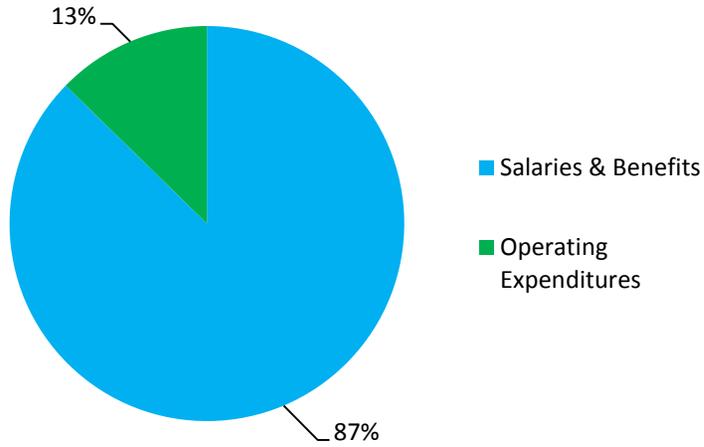
New Employee/Capital Outlay Requests:

The Police Department has requested an additional Grounds and Facilities Maintenance Assistant. They've also requested various capital outlay requests, including: copier machines, Panasonic arbitrator system, small office furniture purchases, thirty new cop cars (half marked, half unmarked), an authentication system and a Lenco bearcat-ballistic armored response truck.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	304.0	304.0	302.0	304.0	305.0
Part-time	17.0	17.0	17.0	17.0	17.0
FTE	305.7	305.7	303.7	305.7	306.7

Purchasing

FY 2014



Mission: The Purchasing Department recognizes its obligations to the public, to the services rendered by the City government, to the business community, and specifically to the overall efficiency and value for the taxpayer. It is therefore the mission of the Purchasing Department to provide needed goods and services with the objective of ensuring that all materials, supplies, equipment, and services required by the City are acquired in a timely manner, at the lowest possible cost, consistent with the quality required and in compliance with all applicable procurement legislation.

Purchasing	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	126,431	121,927	128,056
Operating Exp.	14,854	16,971	18,619
Property Purchases	-	-	-
Total	\$141,285	\$138,898	\$146,675

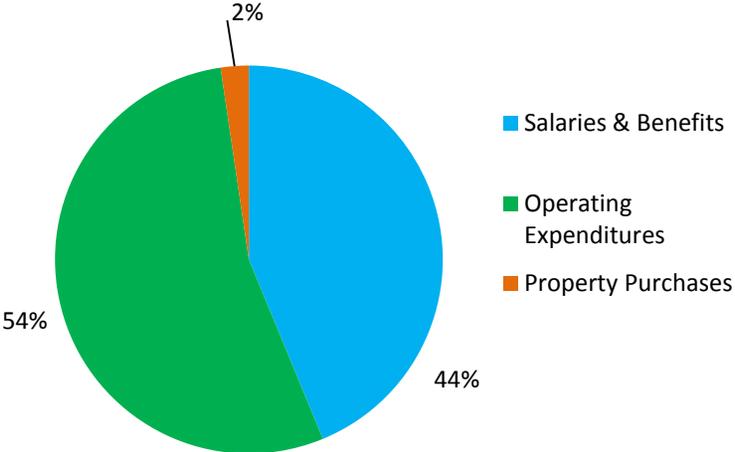
New Employee/Capital Outlay Requests:

There are no new employee or capital outlay requests.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	2.0	2.0	2.0	2.0	2.0
Part-time	0.0	1.0	1.0	1.0	1.0
FTE	2.0	2.5	2.5	2.5	2.5

Street Department

FY 2014



Mission: The mission of the Clarksville Street Department is to provide the citizens of Clarksville with a high quality, well maintained and congestion free roadway infrastructure, while providing resources and engineering support for the storm water drainage system.

Street	<u>Actual 2012</u>	<u>Amended 2013</u>	<u>Budgeted 2014</u>
Salaries & Benefits	4,560,803	4,851,735	5,047,767
Operating Exp.	5,983,613	6,110,855	6,217,329
Property Purchases	440,760	420,761	269,450
Total	\$10,985,176	\$11,383,351	\$11,534,546

New Employee/Capital Outlay Requests:

New capital outlay requests include: compact excavator, Gator (4-wheeler w/ dump bed), slope mower, two zero-turn mowers, 1-ton dump truck and a 2 ½ ton dump truck.

FTE	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>	<u>FY 13</u>	<u>FY 14</u>
Full-time	86.0	86.0	86.0	87.0	87.0
Part-time	6.0	6.0	5.0	5.0	5.0
FTE	89.0	89.0	88.5	89.5	89.5

Attachment 2 - Debt Service Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Transfer From General Fund	\$ 5,269,423	\$ 6,391,576	\$ 6,391,576	\$ 6,461,680
Transfer in From Sal/Ben savings	-	-	632,337	-
Payments by Others on Self-Supporting Debt (E-911)	389,993	390,393	390,393	389,780
Transfer In From Capital Improvements Fund	1,252,102	1,963,785	1,963,785	2,500,209
Total Revenues and Financing Sources	6,911,518	8,745,754	9,378,091	9,351,669

Attachment 2 - Debt Service Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Debt Service of General Government	5,567,217	6,386,026	6,386,026	7,094,016
Debt Service Paid by Others on Self-Supporting Debt (E-911)	389,993	390,393	390,393	389,780
Debt Service-Paid by CPRD	1,252,102	1,963,785	1,963,785	2,500,209
Other Expenditures	5,400	5,550	5,550	95,650
Total Expenditures and Financing Uses	7,214,712	8,745,754	8,745,754	10,079,655

Attachment 2 - Debt Service Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	(303,194)	-	632,337	(727,986)
Beginning Fund Equity	1,931,123	1,627,929	1,627,929	2,260,266
Total Ending Fund Equity of Debt Service Fund	\$ 1,627,929	\$ 1,627,929	\$ 2,260,266	\$ 1,532,280

Attachment 3 - Drug Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1 - Operating Revenues and Financing Sources				
Fines and Forfeitures	\$ 357,773	\$ 225,789	\$ 301,830	\$ 329,918
Other Revenues	-	-	-	-
Transfers from General Fund	-	-	-	-
Total Revenues and Other Financing Sources	357,773	225,789	301,830	329,918

Attachment 3 - Drug Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Drug Enforcement Buy Money, Drug Enforcement Other Expenditures, and Other Eligible Drug Enforcement Expenditures and Transfers Out	145,300	374,060	328,560	269,026
Total Expenditures and Other Financing Uses	145,300	374,060	328,560	269,026

Attachment 3 - Drug Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	212,473	(148,271)	(26,730)	60,892
Beginning Fund Balance	209,362	421,835	421,835	395,105
Ending Fund Balance of Drug Fund	\$ 421,835	\$ 273,564	\$ 395,105	\$ 455,997

Attachment 3 - Parks Special Revenue Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Amended	Proposed
Section 1 - Operating Revenues and Financing Sources				
Program Revenues	\$ 226,989	191,662	182,662	266,400
Federal Grants	128,965	225,612	243,612	97,000
Contributions	35,284	14,000	14,000	28,654
Transfer in From Other Funds	-	-	83,400	-
Total Revenues and Financing Sources	391,238	431,274	523,674	392,054

Attachment 3 - Parks Special Revenue Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Amended	Proposed
Section 2. Expenditures and Financing Uses				
Salaries and Benefits	35,715	52,792	52,792	50,457
Operating Expenditures	317,906	504,816	586,409	454,090
Property Purchases	-	-	-	-
Total Expenditures and Financing Uses	353,621	557,608	639,201	504,547

Attachment 3 - Parks Special Revenue Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Amended	Proposed
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	37,617	(126,334)	(115,527)	(112,493)
Beginning Fund Balance	344,803	382,420	382,420	266,893
Ending Fund Balance of Parks Special Revenue Fund	\$ 382,420	\$ 256,086	\$ 266,893	\$ 154,400

Speical Revenue Funds
Fiscal Year 2014

Attachment 3 - Safe Routes to Schools - Moore (ST001) & Minglewood (ST003) Summary of Revenues,
Financing Sources,Expenditures,Financing Uses and Changes in Fund Balance FY 2012,FY 2013,andFY2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Amended	Proposed
Section 1. Operating Revenues and Financing Sources				
State Grants	-	-	-	-
Funds Transferred in From General Fund	-	-	-	-
Total Revenues and Financing Sources	-	-	-	-

Attachment 3 - Safe Routes to Schools - Moore (ST001) & Minglewood (ST003) Summary of Revenues,
Financing Sources,Expenditures,Financing Uses and Changes in Fund Balance FY 2012,FY 2013,andFY2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Amended	Proposed
Section 2. Expenditures and Financing Uses				
Operating Expenditures	-	-	-	-
Total Expenditures and Financing Uses	-	-	-	-

Attachment 3 - Safe Routes to Schools - Moore (ST001) & Minglewood (ST003) Summary of Revenues,
Financing Sources,Expenditures,Financing Uses and Changes in Fund Balance FY 2012,FY 2013,andFY2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Amended	Proposed
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	-	-	-	-
Beginning Fund Balance	6,295	6,295	6,295	6,295
Ending Fund Balance	6,295	6,295	6,295	6,295

Attachment 3 - Clarksville Roadscapes-Phase I (ST004)Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Federal Grant	-	18,568	-	18,568
Transfer in From General Fund	2,160	-	-	-
Total Revenues and Financing Sources	2,160	18,568	-	18,568

Attachment 3 - Clarksville Roadscapes-Phase I (ST004)Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenditures	-	23,210	-	23,210
Total Expenditures and Financing Uses	-	23,210	-	23,210

Attachment 3 - Clarksville Roadscapes-Phase I (ST004)Summary of Revenues, Financing Sources,

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	2,160	(4,642)	-	(4,642)
Beginning Fund Balance	2,482	4,642	4,642	4,642
Ending Fund Balance	4,642	-	4,642	-

Attachment 3 - Safe Routes to Schools (ST007) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Federal Grant	(7,757)	-	65,822	-
Transfer in From General Fund	-	-	-	-
Total Revenues and Financing Sources	(7,757)	-	65,822	-

Attachment 3 - Safe Routes to Schools (ST007) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenditures	7,043	79,298	51,022	-
Total Expenditures and Financing Uses	7,043	79,298	51,022	-

Attachment 3 - Safe Routes to Schools (ST007) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	(14,800)	(79,298)	14,800	-
Beginning Fund Balance	-	(14,800)	(14,800)	-
Ending Fund Balance	(14,800)	(94,098)	-	-

Attachment 3 - Clarksville Roadscapes-2008 (ST009)Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Federal Grant	-	-	-	83,635
Transfer in From General Fund	20,909	-	-	-
Total Revenues and Financing Sources	20,909	-	-	83,635

Attachment 3 - Clarksville Roadscapes-2008 (ST009)Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenditures	-	-	-	104,544
Total Expenditures and Financing Uses	-	-	-	104,544

Attachment 3 - Clarksville Roadscapes-2008 (ST009)Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	20,909	-	-	(20,909)
Beginning Fund Balance	-	-	20,909	20,909
Ending Fund Balance	20,909	-	20,909	-

Ending Fund Balance	17,047	(87,803)	31,846	6,295
----------------------------	---------------	-----------------	---------------	--------------

Attachment 3 - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Clarksville Domestic Violence Project PD033	134,205	-	-	-
Police Dept. Donations	397	-	440	-
Police Dept. Donations-Youth Coalition	-	-	8,332	4,600
Federal Seized Money-shared+interest 2012)	17,412	-	16,481	-
JAG STIM Grant 09/10 AR20	103,349	-	-	-
2009 Bulletproof Vest Grant PD040	2,180	-	-	-
JAG 2009 regular PD041	1,130	-	-	-
Impaired Driver Grant 10-11 - PD045	25,532	-	-	-
Transfer in from General Fund - PD049	11,355	-	-	-
JAG 2010 - PD050	-	35,052	42,982	1,653
JAG 2010 interest - PD050	70,498	-	-	-
Transfer in from General Fund - PD051	1,483	-	-	-
Multitple Violation Grant PD052	34,256	12,500	40,648	-
Multitple Violation-Transfer in from GenFund PD052	-	-	1,166	-
Byrne Justice Assistance Grant-PD053	44,899	44,899	34,973	9,926
Port Security Grant PD044	299,455	57,209	12,892	-
BURN/JAG -New Providence Area TCCR	378,259	440,731	286,219	460,258
Traffic School	125,854	180,000	103,525	96,250
Impaired Driver Grant 2012-13 PD054	-	89,184	75,345	22,242
2012 JAG Grant PD055	-	60,434	30,217	30,217
2012 Bullet Proof Vest Grant PD057	-	2,000	16,547	5,995
2012 Bullet Proof Vest Gen.Fund Transfer in PD057	-	2,000	986	5,995
2013 Impaired Driver Grant GHSO PD058	-	-	-	100,181
2013 JAG Grant PD059	-	-	-	40,000
Operation Defiance II Grant PD060	-	-	-	11,886
Total Revenues and Financing Sources	1,252,014	924,009	670,753	789,203

Attachment 3 - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Amended	Proposed
Section 2. Expenditures and Financing Uses				
Federal Seized Money Expenditures	20,234	17,413	14,886	20,982
Clarksville Domestic Violence Project PD033	133,917	-	-	-
Disproportionate Minority Grant FY10 PD042	-	-	-	-
Other Supplies	358	397	397	440
Impaired Driver Abatement 2010 Grant PD034	-	-	-	-
JAG STIM Grant 09/10 AR20	103,349	-	-	-
JAG 2009 regular PD041	1,130	-	-	-
Port Security Grant PD044	299,455	57,209	12,892	-
Impaired Driver Grant FY11 - PD045	21,650	-	-	-
Bullet Proof Vest Partnership - PD049	22,710	-	-	-
JAG 2010 - PD050	70,498	35,052	42,982	1,653
Traffic School	36,159	297,085	137,869	165,765
Bulletproof Vest Partnership-PD051	2,965	-	-	-
Multiple Violation Grant FY11/12-PD052	36,490	12,500	41,813	-
Byrne Justice Assistance Grant-PD053	44,899	44,899	34,973	9,926
Impaired Driving Grant 2012-13 PD054	-	89,184	75,345	22,242
2012 JAG Grant PD055	-	60,434	30,217	30,217
2012 Bullet Proof Vest Gen.Fund Transfer in PD057	-	4,000	1,971	11,990
BURN/JAG -New Providence Area TCCR	378,259	440,731	286,219	460,258
Youth Coalition - YC	-	-	6,517	5,300
2013 Impaired Driver Grant GHSO PD058	-	-	-	100,181
2013 JAG Grant PD059	-	-	-	40,000
Operation Defiance II Grant PD060	-	-	-	11,886
Total Expenditures and Financing Uses	1,172,073	1,058,904	686,081	880,840

Attachment 3 - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2012, FY 2013, and FY 2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Amended	Proposed
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	79,941	(134,895)	(15,328)	(91,637)
Beginning Fund Equity	31,606	111,547	111,547	96,219
Total Ending Fund Equity of Police Special Revenue Fund	\$ 111,547	\$ (23,348)	\$ 96,219	\$ 4,582

Attachment 3 - Capital Projects Revenue District Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1 - Operating Revenues and Operating Transfers From Other Funds				
Local Taxes	\$ 1,450,000	\$ 1,900,000	\$ 1,900,000	\$ 2,500,000
From Montgomery County	250,000	-	-	-
Operating Revenues	1,700,000	1,900,000	1,900,000	2,500,000

Attachment 3 - Capital Projects Revenue District Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2 - Expenditures and Operating Transfers Out to Other Funds				
Transfer to Capital Projects Fund	976,000	-	-	-
Transfer to Debt Service Fund	1,252,102	1,963,785	1,963,785	2,500,209
Other Financing Uses	1,500,000	-	-	-
Expenditures and Financing Uses	3,728,102	1,963,785	1,963,785	2,500,209

Attachment 3 - Capital Projects Revenue District Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit) of Revenues and Financing Sources Over Expenditures and Financing Uses	(2,028,102)	(63,785)	(63,785)	(209)
Beginning Fund Balance	2,172,308	144,206	144,206	80,421
Ending Fund Balance	\$ 144,206	\$ 80,421	\$ 80,421	\$ 80,212

Attachment 3 - Special Events Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Program Revenues	76,267	121,000	82,276	139,775
Federal Grants	-	-	-	-
State Grants	2,000	4,600	5,000	5,000
Miscellaneous Revenue	69,745	60,775	39,650	51,300
Transfers in From Other Funds	-	-	-	-
Total Revenues and Financing Sources	148,012	186,375	126,926	196,075

Attachment 3 - Special Events Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Expenditures and Financing Uses				
Operating Expenditures	143,725	205,375	135,053	196,075
Total Expenditures and Financing Uses	143,725	205,375	135,053	196,075

Attachment 3 - Special Events Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	4,287	(19,000)	(8,127)	-
Beginning Fund Balance	88,879	93,166	93,166	85,039
Total Ending Fund Balance	\$ 93,166	\$ 74,166	\$ 85,039	\$ 85,039

Attachment 3 - Traffic Camera - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Fines and Fees	277,058	355,700	238,623	235,130
Miscellaneous Revenue	-	-	-	-
Transfers in From Other Funds	-	-	-	-
Total Revenues and Financing Sources	277,058	355,700	238,623	235,130

Attachment 3 - Traffic Camera - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Expenditures and Financing Uses				
Operating Expenditures	186,004	191,722	137,749	127,058
Property Purchases	12,147	289,472	175,985	158,023
Total Expenditures and Financing Uses	198,151	481,194	313,734	285,081

Attachment 3 - Traffic Camera - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	78,907	(125,494)	(75,111)	(49,951)
Beginning Fund Balance	52,758	131,665	131,665	56,554
Total Ending Fund Balance	\$ 131,665	\$ 6,171	\$ 56,554	\$ 6,603

Attachment 3 - Traffic Camera - Parks Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Fines and Fees	118,739	120,000	101,602	104,568
Transfers in From Other Funds	-	86,500	86,500	-
Total Revenues and Financing Sources	118,739	206,500	188,102	104,568

Attachment 3 - Traffic Camera - Parks Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Expenditures and Financing Uses				
Operating Expenditures	84,334	210,000	197,554	78,016
Total Expenditures and Financing Uses	84,334	210,000	197,554	78,016

Attachment 3 - Traffic Camera - Parks Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2012, FY2013, and FY2014

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	34,406	(3,500)	(9,452)	26,552
Beginning Fund Balance	9,124	43,530	43,530	34,078
Total Ending Fund Balance	\$ 43,530	\$ 40,030	\$ 34,078	\$ 60,630

Attachment 4- Capital Projects Fund Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance

FY 2012, FY 2013, FY 2014

	FY 2012	FY 2013		FY 2014
Description	Actual	Budget	Amended	Proposed
Section 1 - Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Revenues				
Interest	2,016	-	8,999	-
Federal/State Grants	1,173,526	4,697,761	940,886	2,966,183
Contributions	1,187	-	60,234	-
Financing Sources				
Bond Proceeds	7,084,290	18,268,315	14,937,972	7,883,735
Transfers In	976,000	59,120	6,604	150,766
Total Revenues and Financing Sources	9,237,019	23,025,196	15,878,867	11,000,684
Section 2. Expenditures and Financing Uses				
Expenditures and Transfers Out				
Capital Projects	13,374,621	12,271,520	1,975,149	8,034,501
Capital Investments	291,516	-	-	-
Expenditures Prior Yr. Projects	-	8,104,146	4,109,064	12,690,275
Total Expenditures and Financing Uses	13,666,137	20,375,666	6,084,213	20,724,776
Section 3 - Change in Fund Balance				
Net Surplus (Deficit) from Operations	(4,429,118)	2,649,530	9,794,654	(9,724,092)
Beginning Fund Equity	4,492,869	63,751	63,751	9,858,405
Total Ending Fund Balance	63,751	2,713,281	9,858,405	134,313

Enterprise Funds - Electric Division
Fiscal Year 2014

Electric Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Operating Revenues	152,858,073	159,367,175	159,367,175	162,158,903
Other Revenue	604,379	4200000	4,200,000	4,200,000
Loan Proceeds				
Total Revenues and Financing Sources	153,462,452	163,567,175	163,567,175	166,358,903

Electric Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Purchased Power	109,520,923	115,682,587	115,682,587	118,212,295
Operating Costs	17,216,498	20,898,663	20,898,663	22,743,396
Capital Expenditures	17,926,520	20,094,815	20,094,815	19,274,314
Debt Service Principal	0	0	0	0
In-Lieu of Taxes	4,185,692	5,100,000	5,100,000	5,400,000
Transfer to Telecom	0	-	-	-
Total Expenditures and Financing Uses	148,849,633	161,776,065	161,776,065	165,630,005

Electric Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	4,612,819	1,791,110	1,791,110	728,898
Beginning Cash	34,063,309	38,676,128	38,676,128	40,467,238
Ending Cash	\$38,676,128	\$40,467,238	\$40,467,238	\$41,196,136

Enterprise Funds - Broadband Division
Fiscal Year 2014

Broadband Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Operating Revenues	12,060,459	15,909,242	15,909,242	14,742,430
Other Revenue				
Total Revenues and Financing Sources	12,060,459	15,909,242	15,909,242	14,742,430

Broadband Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Programming/Connectivity	7,053,859	7,063,784	7,063,784	7,684,763
Operating Costs	294,436	1,505,435	1,505,435	1,414,260
Capital Expenditures	1,178,373	1,923,682	1,923,682	1,202,150
In-Lieu of Taxes	99,811	72,000	72,000	120,000
Transfer to Electric	4,322,723	5,200,000	5,200,000	4,200,000
Total Expenditures and Financing Uses	12,949,202	15,764,901	15,764,901	14,621,173

Broadband Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	-888,743	144,341	144,341	121,257
Beginning Cash	1,893,698	1,004,955	1,004,955	1,149,296
Ending Cash	1,004,955	1,149,296	1,149,296	1,270,553

Enterprise Funds - Gas Department
Fiscal Year 2014

Gas Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budgeted	Amended	
Section 1. Operating Revenues and Financing Sources				
Operating Revenues	23,714,528	26,780,000	24,780,000	24,953,000
Interest Income	48,288	39,000	39,000	36,000
Other Income	22,427	-	-	-
Capital Contributions	29,181	-	-	-
Total Revenues and Financing Sources	23,814,424	26,819,000	24,819,000	24,989,000
Section 2. Expenditures and Financing Uses				
Operating Expenses	23,141,248	25,463,900	23,463,900	23,485,769
Debt Service Interest	628,865	659,100	659,100	560,500
Payment-in-Lieu of Taxes	497,905	631,950	631,950	637,544
Amortization Expense	-	-	-	18,050
Total Expenses and Financing Uses	24,268,018	26,754,950	24,754,950	24,701,863
Section 3. Change in Net Assets				
Net Surplus (Deficit)	(453,594)	64,050	64,050	287,137
Net Assets Beginning	51,268,078	50,814,484	50,814,484	50,878,534
Net Assets Ending	\$ 50,814,484	\$ 50,878,534	\$ 50,878,534	\$ 51,165,671

Enterprise Funds - Water & Sewer Department
Fiscal Year 2014

Water & Sewer Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Operating Revenues	50,079,914	51,441,183	49,441,183	52,900,600
Interest Income	104,062	97,000	97,000	60,000
Other Income	200,819	45,000	45,000	41,400
Capital Contributions	34,107,184	27,300,000	26,100,000	12,500,000
Total Revenues and Financing Sources	84,491,979	78,883,183	75,683,183	65,502,000
Water & Sewer Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenses	37,713,250	40,896,428	39,624,201	41,128,990
Debt Service Interest	7,286,422	7,396,600	7,291,215	7,853,400
Payment-in-Lieu of Taxes	2,391,924	2,581,129	2,581,129	2,837,484
Amortization Expense	-	-	-	261,950
Total Expenses and Financing Uses	47,391,596	50,874,157	49,496,545	52,081,824
Water & Sewer Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Section 3 - Change in Net Assets				
Net Surplus (Deficit)	37,100,383	28,009,026	26,186,638	13,420,176
Net Assets Beginning	164,447,833	201,548,216	201,548,216	227,734,854
Net Assets Ending	\$ 201,548,216	\$ 229,557,242	\$ 227,734,854	\$ 241,155,030

Enterprise Funds - Transit
Fiscal Year 2014

Transit Description	2012 Actual	2013 Estimated	2014 Budgeted
Operating Revenue	733,476	788,548	853,406
Federal, State & Local Funds	5,169,012	4,938,481	5,351,142
Total Revenue	5,902,488	5,727,029	6,204,548
Transit Description	2012 Actual	2013 Estimated	2014 Budgeted
Operating Expenses	6,530,118	5,954,263	6,140,671
Transit Description	2012 Actual	2013 Estimated	2014 Budgeted
Changes in Cash	139,196	(167,035)	143,448
Beginning Cash	369,197	508,393	341,358
Ending Cash	508,393	341,358	484,806

Enterprise Funds - Parking Authority
Fiscal Year 2014

	2012 Actual	2013 Estimated	2014 Budgeted
Fees and Fines	\$ 366,623	\$ 350,761	\$ 335,500
Rental Income	95,983	101,708	99,000
Miscellaneous/Accruals	790	880	500
Interest Income	210	190	200
Total Operating & Non-Operating Revenue	\$ 463,606	\$ 453,539	\$ 435,200
Capital Expenses	\$ 878	\$ -	\$ 32,505
Debt Exp/Accruals	76,881	77,000	77,500
Interest Expense	4,669	3,037	3,037
Transfers Out-Management Fee	302,497	308,066	318,089
Total Expenses&Transfers	\$ 384,925	\$ 388,103	\$ 431,131
Changes in Cash	210	84,947	81,569
Beginning Cash	314,750	314,960	399,907
Ending Cash	314,960	399,907	481,476
Net Assets	\$ 2,162,592	\$ 2,184,218	\$ 2,258,292

Community Development
Fiscal Year 2012, 2013, and 2014

Description	FY 2012	FY 2013		FY 2014
	Actual	Budget	Estimated	Proposed
Section 1. Revenues				
Grants	1,499,659	1,202,276	1,687,757	1,860,619
Other Revenues	195,711	215,000	179,894	140,500
Transfers from Other Funds	75,000	80,000	80,000	88,000
Total Revenues and Other Financing Sources	1,770,370	1,497,276	1,947,651	2,089,119
Section 2. Expenditures				
Expenditures of Program	1,816,743	1,497,276	1,889,734	2,074,119
Total Expenditures and Other Financing Uses	1,816,743	1,497,276	1,889,734	2,074,119
Excess (Deficiency) of Revenues and Other Financing Uses Over (Under) Expenditures and Other Financing Uses	(46,373)	-	57,917	15,000
Beginning Fund Equity	358,052	311,679	311,679	369,596
Total Ending Fund Equity of Community Development Fund	311,679	311,679	369,596	384,596

Internal Service Funds
Sources, Expenditures, Financing Uses and Changes in Net Assets
FY2012, FY2013, and FY2014

Dental Fund

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Premiums/Revenues	809,981	812,287	\$ 852,614	\$ 943,622
Claims/Expenditures	822,632	800,005	951,119	963,183
Surplus (Deficit)	(12,651)	12,282	(98,505)	(19,561)
Rebate Back to Other Funds	198,041	-	-	-
Net Assets Beginning	403,619	192,927	192,927	94,422
Net Assets Ending	192,927	205,209	94,422	74,861

Health Fund

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Premiums/Revenues	8,942,968	9,255,300	9,176,668	9,477,000
Wellness Revenue	-	-	132,300	793,800
Claims/Expenditures	9,918,869	9,750,000	10,335,624	9,500,000
Wellness Clinic Expenditures	-	-	270,110	665,148
Surplus (Deficit)	(975,901)	(494,700)	(1,296,766)	105,652
Rebate Back to Other Funds	203,090	-	-	-
Net Assets Beginning	2,561,020	1,382,029	1,382,029	85,263
Net Assets Ending	1,382,029	887,329	85,263	190,915

Self-Insurance Fund

Description	FY 2012 Actual	FY 2013		FY 2014 Proposed
		Budget	Amended	
Premiums/Revenues	1,290,036	1,269,981	1,279,905	958,950
Claims/Expenditures	875,656	1,097,000	988,408	1,087,249
Surplus (Deficit)	414,380	172,981	291,497	(128,299)
Rebate Back to Other Funds	470,973	-	-	-
Net Assets Beginning	744,036	687,443	687,443	978,940
Net Assets Ending	\$ 687,443	\$ 860,424	\$ 978,940	\$ 850,641