

The City of Clarksville

FY 2013 Budget



Prepared By
The Finance & Revenue Department

First Reading: June 7, 2012

Second Reading: June 18, 2012

Effective: July 1, 2012

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CITY OF CLARKSVILLE

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June 7, 2012

Dear Citizens of Clarksville:

Since I was elected as your Mayor, I have promised that our budget process would be open, transparent and informative. I believe that as citizens you have every right and reason to know how your tax dollars are being spent, where the City's revenue is coming from and what our overall economic picture looks like in Clarksville. Presenting this budget to you is one of the most important jobs I have as Mayor.

Planning a budget of hundreds of millions of dollars is a unique challenge. A solid budget must give direction and parameters for disciplined fiscal management. As we've learned in the past, however, there must be some flexibility so that we can respond in times of unexpected obstacles. Let me give you an example. Last year, a budget was adopted in June that would fund the City beginning July 1, 2011 (Clarksville's fiscal year runs from July 1 to June 30) and we moved forward with the expectations that we would receive and spend funds as outlined in that budget. In August of 2011, Governor Haslam instructed all State departments to prepare for 30% cuts in their budgets as a result of federal spending cuts. A large part of most cities' revenue is sourced from State funds so a 30% cut, depending on where those cuts were made, could have a significant effect on local governments' budgets, including Clarksville's. In response to that news, I asked each Department Head to once again review their budgets to determine if there were any additional cost-saving measures they could recommend. These were not mandatory budget cuts and every Department Head understood that our commitment to the safety and security of our citizens and the high-level quality of service the citizens have come to expect would continue to be our primary goals. Every Department Head responded and, as a result, we were able to overcome any changes to our state funding, both in amount and timing.

Another issue we face in planning Clarksville's budget is, as you know, growth. The most recent census data shows that our population has grown almost 30% in the last decade. We are one of the fastest growing cities in the country. This growth is likely to continue because, quite frankly, we are one of the best cities in the country. We have an excellent workforce, a highly touted education system at all levels, an unparalleled quality of life and a citizenry that is friendly and welcoming. We also have soldiers that are returning, and will continue to return, from deployment. My goal, as Mayor and in this budget, is to continue to provide the highest quality of service for each of our citizens. From our Police and Fire and Rescue Departments to the programs offered by Parks and Recreation to the safety and condition of our streets and the provision of water, gas and electricity, I believe that our city employees provide excellent service and as Clarksville grows, they will be called upon to do more.

These are exciting times in Clarksville. New jobs and industries are being planned, people are locating here, and opportunities for growth and expansion are everywhere. I believe we are on the cutting edge of remarkable growth and prosperity as a community. That growth, however, doesn't just happen. It takes careful and reasonable planning that considers the vital role that local government plays in your lives and lays a solid foundation for the future. The 2012-2013 budget manages our current resources in a way that matches our responsibilities with our future goals. I am committed to providing for the safety of our citizens, improving our infrastructure, promoting continued job growth, and continuing to provide the highest quality of service as we move forward into Clarksville's promising future.

Budget Overview

The total City budget is \$459,860,736 compared to last year's total City Budget of \$459,014,545. The proposed 2013 general fund budget is \$81,045,568 which represents an increase of 4.5%. The increases are necessary for improvements in Public Safety, Clarksville's infrastructure and Parks and Recreation at the departmental level. Additionally, there is an increase in debt service costs of 30% as part of previous financing uses.

Highlights of the Proposed 2012-13 Budget

- The budget uses excess fund balance reserves of \$5.9 million to match expenses (appropriations).
- The budget is in compliance with the adopted fund balance reserve policy.
- Essential service levels are maintained or enhanced.
- There are 22 new full-time general fund employees.
- A general salary increase of 1.6% based on market conditions is proposed after no increase in the current year.
- The City's property tax rate is projected to remain at \$1.24 per \$100 assessed valuation. This will be the 4th year at this property tax rate.
- The proposed budget includes increased budgets for Building & Codes, Parks and Recreation and the Police Department, while most other departmental budgets are down slightly.
- The proposed budget is able to continue to provide for the needs of the city largely because of the recently improved economy that the city has enjoyed and because of our conservative management. These factors have resulted in a fund balance that is substantially higher than was budgeted. This budget proposes to use a portion of the excess fund balance over the required 20% while leaving the city with a healthy fund balance.

- This budget reflects the continued growth and improved economy of Clarksville and the need to continue to provide exceptional service.

General Fund Overview

Revenues. Total general fund revenues for 2012-13 are estimated at \$75.2 million, a decrease of 3% over the 2011-12 original estimate of \$77.6 million. The majority of the decrease can be attributed to the use of a capital outlay to finance short term capital equipment in the prior budget. Following is a summary of significant revenue sources and /or significant revenue changes:

Property Tax. The single largest revenue source for the City is our property tax. Property tax collections, estimated at \$28.2 million, account for 35% of total general fund revenue after property tax is split between the General Fund at \$26.3 million and the Capital Project Revenue District at \$1.9 million.

Intergovernmental revenue. This is the City's second largest category of revenue and is estimated at \$15.4 million for 2013, a decrease of 2.5% from the 2011-12 budget.

Sales Tax. The City's third largest revenue source is sales tax, which when projected at \$13.5 million, accounts for 17.9% of general fund revenues. This represents a 8.9% increase over budgeted sales tax collections for 2012 of \$12.4 million. Clarksville's economy continues to perform better than the state average in areas like sales tax revenues.

License and Permits. The City's revenue for license and permit fees in 2012 is projected to increase by 27.8% with the addition of issuing electrical permits and performing electrical inspections through the Building & Codes Department and is expected to increase again in 2013 due to the addition of issuing mechanical permits.

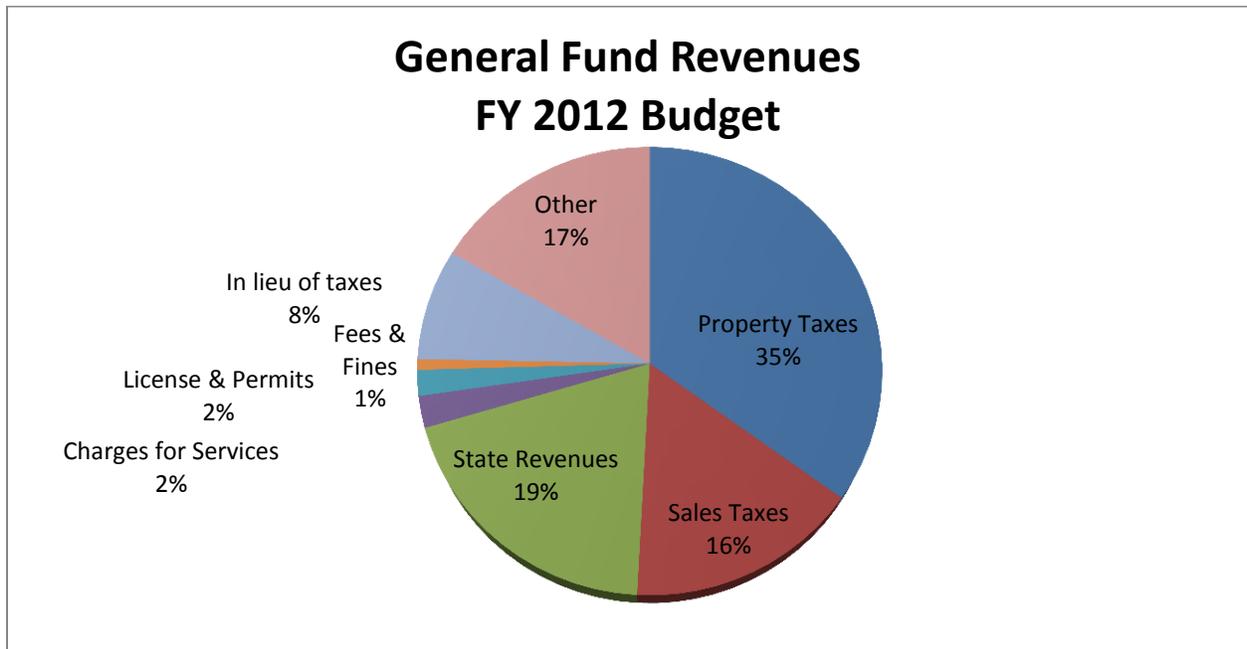
Tennessee Top 10 Cities Assessed Value and Tax Rates

(arranged in order of tax rate)

	<u>Tax Rate</u>	<u>Assessed Value</u>	<u>Population</u>	<u>Sales Tax**</u>
Memphis	\$3.1957	\$ 12,053,353,530	676,640	9.25%
Knoxville	\$2.8100	\$ 4,189,422,000	185,100	9.25%
Nashville*	\$2.2000	\$ 16,413,282,722	605,000	9.25%
Jackson	\$2.1000	\$ 1,254,178,318	63,732	9.75%
Chattanooga	\$1.9390	\$ 4,845,694,497	171,350	9.25%
Johnson City	\$1.9300	\$ 1,807,125,732	63,141	9.50%
Murfreesboro	\$1.4900	\$ 1,160,302,747	105,209	9.75%
Bartlett	\$1.4070	\$ 2,425,708,714	48,070	9.25%
Clarksville	\$1.2400	\$ 2,184,595,767	132,929	9.50%
Franklin	\$0.4300	\$ 2,689,334,028	60,629	9.25%
Top 10 City Average	\$1.8742	\$ 4,902,299,806	211,180	

*The Metro Davidson-Nashville tax rate is \$4.04. Based on the Top 10 average (less Metro) being \$1.838, we believe Nashville's "City" portion to be a rate of \$2.20.

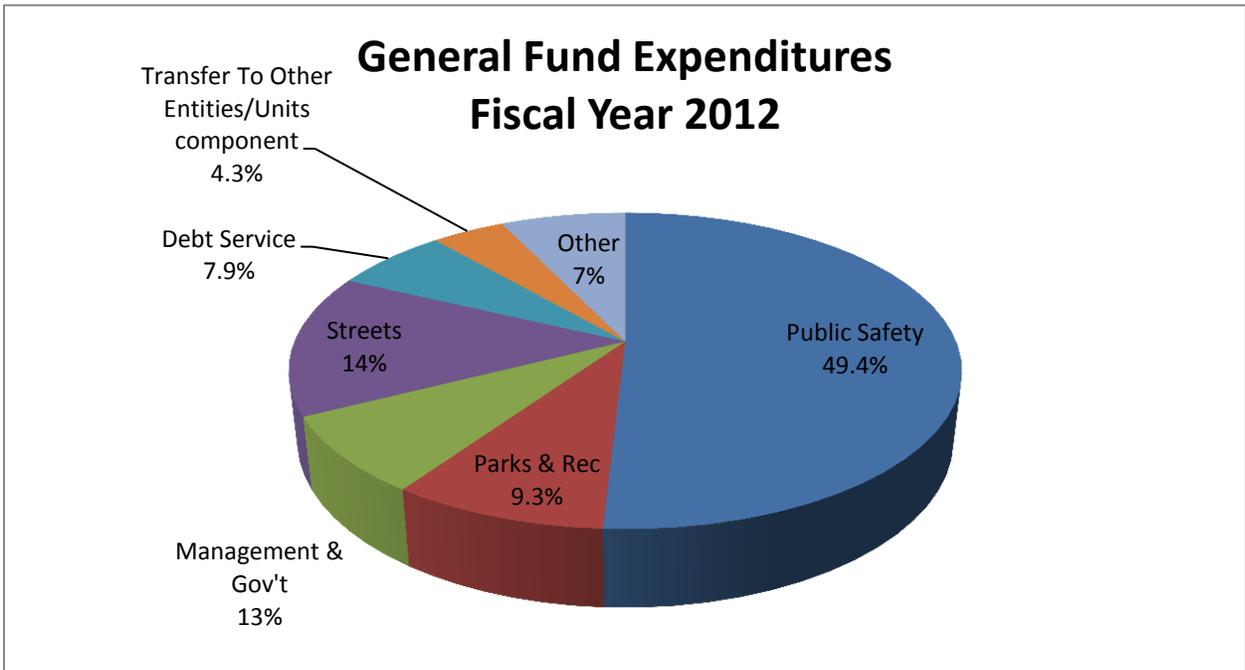
**The Tennessee sales tax rate of 7% is included in the sales tax rate of each city.



**General Fund Revenues by Category
Comparison of Fiscal Year 2012 and 2013**

	<u>FY 11-12</u>	Proposed Budget <u>FY 12-13</u>
Property Taxes	\$ 26,300,000	\$ 26,300,000
Sales Taxes	\$ 12,400,000	\$ 13,500,000
State Revenues	\$ 15,834,934	\$ 15,446,885
Charges for Services	\$ 1,794,025	\$ 2,135,145
License & Permits	\$ 1,455,508	\$ 1,860,100
Fees & Fines	\$ 611,350	\$ 873,000
In lieu of taxes	\$ 6,289,829	\$ 6,738,825
Other	\$ 12,877,900	\$ 8,296,618
Total	\$ 77,563,546	\$ 75,150,573

Expenditures. Total general fund expenditure for the proposed budget is \$81.0 million, an increase of 4.5% from the fiscal year 2011-12 budget. A summary of expenditure activities within the proposed budget by service area is charted below, showing that public safety functions account for 49.4% of the total proposed general fund budget.



**General Fund Expenditures by Function
Comparison of Fiscal Year 2012 and 2013**

	<u>FY 11-12</u>	Proposed Budget <u>FY 12-13</u>
Public Safety	\$ 39,551,059	\$ 40,051,849
Parks & Rec	\$ 6,855,973	\$ 7,524,949
Management & Gov't	\$ 10,229,777	\$ 10,501,650
Streets	\$ 11,554,869	\$ 11,406,169
Debt Service	\$ 4,072,959	\$ 6,391,576
Transfer To Other Entities/Units component	\$ 3,364,911	\$ 3,615,123
Other	\$ 1,917,531	\$ 1,554,252
Total	\$ 77,547,079	\$ 81,045,568

Salaries and New Employees. A 1.6% wage increase is included in the proposed budget. This increase is based on an external market analysis and a recommendation of our Human Resources Department which is required by the pay study ordinance. The request for new positions, detailed in the chart below, include new positions for the Police and Fire and Rescue Departments. The two Police Department Domestic Violence Coordinators are positions that were funded through a grant ending in September 2011 and although the grant has expired, this service is desperately needed by many of our citizens. Effective in January, we will add six new dispatchers to consolidate all dispatch functions for the Police Department and Clarksville Fire and Rescue into one location. Currently, fire dispatches are handled by fire fighters and calls are then transferred to responders. Under the new system all calls will be handled by dispatch personnel so that the fire fighters can work on calls. Overall, there are requests for 22 new full-time employees at a cost of \$715,358.00.

Liberty Park and the Marina. On May 18, 2012, portions of Liberty Park were officially opened to the public. Immediately, Clarksvillians began to enjoy the fishing pond, walking trails, picnicking areas, the Bark Park and the playground. The Park has seen continuous use since its' opening and we fully expect it to be a place where families can spend time together in the beautiful outdoors. Some of the launch ramps in the marina basin have been opened for months and the area has already seen increased water traffic and fishing.

The work isn't completed as of yet. The Marina is under construction by the private owner/operator and is slated to be open sometime in the middle to latter part of June 2012. Construction continues on the Wilma Rudolph Events Center and the building at Freedom Point. These event centers will provide residents and tourists alike with opportunities not found anywhere else. They will also provide Clarksville with the means to compete for major events from fishing tournaments to outdoor concerts, private parties and weddings. Work also continues on the sports field where teams will be able to organize baseball, football, soccer and many other games and tournaments. All of these areas are slated to be ready for use in late summer/early fall of 2012.

Public Safety. The Clarksville Police Department and Clarksville Fire and Rescue do a remarkable job of keeping Clarksvillians safe and responding to a constant variety of calls. A growing population, however, needs more fire fighters, officers and administrative personnel to

respond to our citizens' safety needs. These Departments have developed a reputation for excellence and part of maintaining that status is providing them with up-to-date equipment, including patrol cars. For this reason, this budget provides for 6 new CPD employees and additional patrol cars as well as three new fire fighters.

Parks and Recreation. The Parks budget increased approximately 10.9% with the majority of the increase split between payroll and operating costs. The programs, projects and facilities operated by the Parks and Recreation Department are essential in helping Clarksvillians maintain a healthy, active lifestyle. With the addition of new facilities, such as Liberty Park, the Greenways and the dome of the New Providence Pool, more citizens will have access to these programs.

Streets. Clarksville's Pavement Condition Index ("PCI") is currently rated as "fair." We have to do better. The quality of our roads affects everything from our safety to our travel time and the impacts on the vehicles we drive. Better roads allow a more efficient commute and a safer community. Maintaining a high-quality, safe and efficient infrastructure is a hallmark of good government and I am dedicated to meeting this challenge. The Street Department's budget provides an increase of \$1,700,000 to improve our City's road conditions and increase Clarksville's PCI from "fair" to "good." We will still have some work to do in this area to achieve "excellent" status but this is a priority that will help everyone who travels in Clarksville and we are going to make improvements.

Debt Service Costs. Total debt service payments will increase by approximately 30% over those budgeted for 2011-12 as a result of factors including: completing the draw down on the Liberty Park/Marina loan; the increased cost of three TMBF loans that had been refunded to temporarily reduce annual debt payments to help with the funding of Liberty Park/Marina have now returned to their original annual payments plus the increased cost of extending these loans by five years; and capital and capital outlay notes added to debt over the last several years. The city will need to explore the possible refunding of several of the larger variable rate loans in the 2013 fiscal year, in anticipation of rates increasing. This may allow us to reduce the Debt Service payments temporarily. The city can expect to pay higher debt service payments in future years as the extremely low variable rate loans now in place on several large projects begin to reflect higher interest rates as their rates adjust to market or if these loans are refunded into permanent fixed rate loans. Variable rate loans which may be considered for refinancing include such projects as the tax-exempt portion of Liberty Park Renovation/Marina-\$25,175,000, Dunlop Lane-\$4,700,000, Peachers Mill Road-\$11,750,000 and ADA compliance expenses dating back to 2005 of approximately \$16,000,000. With variable rate loans in the .0025% range over the last several years, the City has saved several hundred thousand dollars in interest expense. As these rates adjust to 4% and 5% interest rates and bigger principal payments begin to come due, our debt service payments will increase substantially and this an area that needs attention in a five year budget plan in order to avoid surprises as the economy and interest rates change.

Capital Needs for this Budget. The City's various departments are requesting capital outlay of \$3.3 million in this budget. Equipment requested includes two fire trucks, thirty-five police cars and other miscellaneous equipment such as backhoes and dump trucks. A complete list of proposed capital outlay items is attached as a budget schedule. The City also needs to fund long

term debt amounts of approximately \$13.9 million for various projects including land for a new fire station, a new public safety communication system, our capital paving program, and the City's share of the proposed Veterans Nursing Home.

These new projects are critical for the safety and increasing infrastructure needs and are in various stages of planning and realization. In the coming years, a new station will be needed at Exit 1 where the population is growing considerably. We are considering building a station to house fire fighters as well as police officers combining public safety entities into a "one-stop shop" for efficiency, increased cooperation and communication and reducing the environmental impact a new building might have. When this station is built, a process must be followed that provides for safe and immediate entry and exit, state-of-the art equipment and training, a consideration of all of the purposes a new building might meet, etc. Put simply, it requires careful planning. This budget provides an amount to begin that process with the identification of land that will be appropriate for a new station in that area.

As previously mentioned, changes are needed to the communications system used by our emergency personnel. The system in place is outdated and costs more to repair and maintain than is feasible given its limitations. While it is the responsibility of our police officers and fire fighters and rescue personnel to keep our citizens safe, we must do all we can to make sure they are safe in the line of duty. A reliable communications system is critical. It is time to replace our current system and this budget provides the means to do so.

For years, Clarksville has discussed the need and support for a Veterans' Nursing Home. Just last week, I attended a ground breaking event for the building and I am very excited that this dream is becoming reality. The importance of our military community cannot be overstated. The veterans who have chosen to stay and make Clarksville their home, as well as those men and women who are on active duty and stationed in our community, make Clarksville a richer, more diverse and certainly proud city. I believe Clarksville is the most natural choice for this new home and I know that it will be a welcome part of our community. The budget allows for the payment of the City's portion of the cost for this center and I am very proud that this much needed and appreciated facility is getting underway.

This budget also proposes funds to begin the process of planning for a new, state-of-the-art performing arts center in the downtown area. There has been much discussion about the need and desire to revitalize our downtown area and one way to do this is to create a destination that will encourage citizens, tourists and additional development to the area. A performing arts center will meet this need as well as offer a means to showcase the unique and diverse talent in the area. Again, careful planning is necessary and this is the first step.

Transit Cost and Update. The Clarksville Transit System just celebrated its 25th Anniversary and it is a milestone that recognizes the importance of public transportation and the dedication of CTS employees. With the recently added commuter service to Nashville, CTS transports thousands of people a month and is on target to carry over one million passengers annually within the next couple of years. The services offered by CTS are second to none and offer Clarksvillians a safe, affordable, clean and efficient alternative to driving. As a result of CTS' growing popularity and the resulting need to consider additional services, along with the increase

in fuel and operating costs, there is an increase in transit's budget for the upcoming year. It is also important to note that revenues are also increasing.

Community Development Cost and Update. Community Development is asking for assistance with their budget of \$80,000 because of the continued decline in federal dollars received. The City receives many benefits from Community Development, and by funding them in the amount of \$80,000 other city departments will continue to benefit from Community Development Block Grant activities. These benefits include funding for code enforcement, infrastructure improvements, streets and parks. The HOME grant requires a 25% match from non-federal funds and over the years, it has been difficult to meet this match requirement. By funding Community Development, the City will be helping with this match requirement and in a way helping itself. This Department has also been very active in bringing new affordable housing projects to Clarksville which enables more Clarksvillians to attain the dream of home ownership and provides much needed housing alternatives to our community.

Outside Agency Funding. Due to limited resources and increased requests for funding each of the last few years, a Non-Profit Committee comprised of four City Council members was appointed to review the applications of local non-profit organizations and make budget funding recommendations to the City Council. We also reformatted our summary budget presentation to better recognize and segregate the funding for entities that are either a component unit of the City or an entity whose major assets are owned by the City or the City formed the entity and remains its major or only revenue source.

Utility Funds - Clarksville Department of Electricity. Clarksville Department of Electricity operates two divisions, electric and telecommunications and day to day operations are overseen by an independent Power Board made up of Clarksville citizens appointed by the Mayor and approved by City Council. Revenues of the Electric Department vary based on the cost of power which is purchased from TVA. With the City's continued growth the Electric division is projecting revenues of \$164.6 million for the next year and the telecommunications division is projecting revenues of \$15.9 million. Although CDE is a city department, as allowed by state law, they will be contributing approximately \$3.5 million in payments in lieu of taxes to the general fund, which is an integral part of the City's overall budget planning. Details about the Department's planned capital projects can be found on the City's website.

Utility Funds - Clarksville Department of Gas, Water and Sewer. Clarksville Gas and Water also operates two divisions, natural gas and a combined water and sewer department. With 257 employees CGW is one of the cities' largest and one of the cities' busiest departments. CGW's projects include completing the extension of utilities to the new HSC plant with the help of \$52.3 million in grants from the State of Tennessee and working to repair and upgrade the City's sewer plant which was close to a loss after the 2010 flood. The flood, damage from which is projected to be in the \$100 million range, offered an opportunity to rebuild the sewer operations by bringing outdated processes up to modern, more efficient processes which will save the city and customers thousands of dollars each year. The combined projected revenues for the department for 2013 are \$137.7 million. Additional information about the department's budget and capital projects can be found on the City's website.

Special Revenue Funds. We have several special revenue funds. The Police Special Revenue Fund is significant to us as the fund in which we account for several hundred thousand dollars worth of public safety related grants, including Domestic Violence Grants and JAG Grants. Through our joint efforts with the Federal Government, we also anticipate receiving more than \$200,000 in seized funds. The Parks Special Revenue Fund collects funds for specific parks/recreation functions such as softball league fees and Rental of Facilities. We also record the revenue from the Redflex Cameras into a Police Special Revenue fund and a Parks – Trails Special Revenue Fund, as well as recording Special Events such as the July 3rd Celebration and Christmas on the Cumberland in a Special Events Revenue Fund. Each Special Revenue Fund is covered in an attachment detailing the amended FY2012 budget and the FY2013 budget request.

Cash Reserves and Bond Rating. A city's financial health is often measured by its fund balance reserves and its bond rating. These key measurements affect everything from a city's ability to continue as an entity to its ability to borrow funds for large projects and the interest rates paid when debt is incurred. Currently, the City is required to maintain a minimum fund balance of 20% of budgeted expenditures and transfers as adopted by Resolution 3-2009-10. The proposed budget for 2013 has a projected fund balance of \$18.7 million or 23% of budgeted expenditures and transfers. Our current credit ratings ranging from AA to Aa2 put Clarksville in the top 16% of cities when it comes time to issue debt. This saves our taxpayers money and allows the City to do more with its funding resources. To maintain this rating we need to continue to adhere to our adopted fund balance policy.

As you can see, this is an ambitious budget that provides for an expanding population, current growth opportunities, and the responsibility to provide the very best services while recognizing that our revenue streams are limited. I know that the dollars spent by the city are the tax dollars you pay and I am committed to ensuring that they are spent to provide those services that you and your family need in the most efficient, professional and respectful way possible.

As you know from planning your family's finances, budgeting when you know you're going to have plenty of money doesn't present much of a problem; budgeting when the economic times are uncertain can be challenging. Fortunately, I have a team of Department Heads who are committed to providing the best service in the most efficient manner. They are constantly looking for every opportunity to save where we can and spend only when necessary. Working together, we are meeting Clarksville's vision of a vibrant and growing city with an incomparable quality of life.

Thank you for your interest in your government and your support as we move forward together.

Sincerely,



Kim McMillan
City Mayor

Fiscal Year 2013 Budget Timeline*

April 2012	Departments enter budgets into MUNIS financial software, capital requests and new employee requests are submitted
April 23, 2012	Department Budget Hearings: Fire, Police/Dispatch, Building Codes, Street, Human Resources; Debt Discussion.
April 24, 2012	Department Budget Hearings: Legislative, Mayor's Office, Finance & Revenue, City Courts, Purchasing, Garage, Transit, Information Technology
April 25, 2012	Department Budget Hearings: Golf Courses, Internal Audit, Municipal Properties, Parks & Recreation
April 26, 2012	Budget Hearings: Customs House Museum, Parking Authority, Clarksville Gas, Water and Sewer, Clarksville Department of Electricity
April 27, 2012	Budget Hearings: Senior Citizens Center, E-911, Regional Planning Commission, Two Rivers Company, Arts & Heritage Council, Crime Stoppers, Community Development, Internal Service Funds, Legal, Regional Airport
May 7, 2012	Budget working session with City Council
May 14, 2012	Budget working session with City Council
May 31, 2012	Budget working session with City Council (Executive Session)
June 7, 2012	First Reading of FY 2013 Budget (June Session/Special Session)
June 18, 2012	Second Reading of FY 2013 Budget (Special Session)
July 1, 2012	Budget effective date

*The above meetings were video recorded and are available on the City's website for citizens to view. All meetings from departmental presentations to the Mayor and Council all the way to the second reading are available on the website. In addition to live streaming the meetings on the City's website, many of the work sessions were also made available on the local access television channel.

CITY OF CLARKSVILLE
Citywide Budget ~ ALL FUNDS
Fiscal Year 2012/2013

FUND #	FUND NAME	ESTIMATED				PROPOSED		
		ACTUAL ENDING BALANCE 6/30/2011	REVENUES & SOURCES OF FUNDS FY 2011/2012	EXPENSES & USES OF FUNDS FY 2011/2012	Estimated ENDING FUND BALANCE 06/30/2012	BUDGETED REVENUES FY 2012/2013	BUDGETED EXPENDITURES FY 2012/2013	ESTIMATED ENDING FUND BALANCE 06/30/2013
1100	GENERAL FUND	<u>\$ 17,528,332.00</u>						
	Taxes		49,304,564.00			46,802,192.00		
	Intergovt		15,940,075.00			15,446,885.00		
	All other GF Revenues		17,301,832.00			12,970,305.00		
	PD/Dispatch			23,648,928.00			25,816,402.00	
	Fire			13,998,210.00			14,235,447.00	
	Street			11,111,931.00			11,406,169.00	
	All Other GF Expenses			26,474,393.00			29,583,550.00	
	Subtotal - General Fund		\$ 82,546,471.00	\$ 75,233,462.00	\$ 24,841,341.00	\$ 75,150,573.00	\$ 81,041,568.00	\$ 18,950,346.00
1300	DEBT SERVICE FUNDS	<u>\$ 1,931,123.00</u>	<u>\$ 6,542,164.00</u>	<u>\$ 7,240,962.00</u>	<u>\$ 1,232,325.00</u>	<u>\$ 8,745,754.00</u>	<u>\$ 8,745,754.00</u>	<u>\$ 1,232,325.00</u>
1400	CAPITAL PROJECTS FUNDS	<u>\$ 4,492,869.00</u>	<u>\$ 14,902,867.00</u>	<u>\$ 15,583,129.00</u>	<u>\$ 3,812,607.00</u>	<u>\$ 22,988,276.00</u>	<u>\$ 20,375,666.00</u>	<u>\$ 6,425,217.00</u>
	ENTERPRISE FUNDS							
3001	Electric	34,063,309.00	157,147,503.00	149,882,959.00	41,327,853.00	164,567,175.00	161,776,065.00	44,118,963.00
3002	Telecom	1,893,698.00	12,443,813.00	12,711,458.00	1,626,053.00	15,909,242.00	15,764,901.00	1,770,394.00
4001	Gas	21,361,219.00	26,635,000.00	26,514,399.00	21,481,820.00	26,819,000.00	35,912,900.00	12,387,920.00
4002	Water and	23,991,099.00	45,550,000.00	43,192,247.00	15,831,306.00	35,878,400.00	32,112,856.00	
4003	Sewer	-	42,230,000.00	52,747,546.00	-	75,004,817.00	78,872,662.00	15,729,005.00
5001	Transit	369,197.00	5,951,701.00	5,482,006.00	838,892.00	6,821,312.00	6,821,312.00	838,892.00
2101	Parking Authority	314,750.00	491,000.00	416,720.00	389,030.00	461,400.00	315,816.00	534,614.00
	Subtotal - Enterprise Funds	<u>\$ 81,993,272.00</u>	<u>\$290,449,017.00</u>	<u>\$ 290,947,335.00</u>	<u>\$ 81,494,954.00</u>	<u>\$ 325,461,346.00</u>	<u>\$ 331,576,512.00</u>	<u>\$ 75,379,788.00</u>
1200	SPECIAL REVENUE FUNDS							
	Community Development - CDBG	419,475.00	1,717,344.00	1,619,329.00	517,490.00	1,516,797.00	1,516,797.00	517,490.00
	CPRD	2,172,308.00	1,700,000.00	3,676,130.00	196,178.00	1,900,000.00	1,963,785.00	132,393.00
	Other Special Revenue	939,908.00	3,050,428.00	2,618,823.00	1,371,513.00	2,348,215.00	2,989,649.00	730,079.00
	Subtotal- Special Revenue	<u>\$ 3,531,691.00</u>	<u>\$ 6,467,772.00</u>	<u>\$ 7,914,282.00</u>	<u>\$ 2,085,181.00</u>	<u>\$ 5,765,012.00</u>	<u>\$ 6,470,231.00</u>	<u>\$ 1,379,962.00</u>
2200	INTERNAL SERVICE FUNDS	<u>\$ 3,705,505.00</u>	<u>\$ 11,184,030.00</u>	<u>\$ 12,702,604.00</u>	<u>\$ 2,186,931.00</u>	<u>\$ 11,337,568.00</u>	<u>\$ 11,647,005.00</u>	<u>\$ 1,877,494.00</u>
	GRAND TOTAL	<u>\$113,182,792.00</u>	<u>\$412,092,321.00</u>	<u>\$ 409,621,774.00</u>	<u>\$ 115,653,339.00</u>	<u>\$ 449,448,529.00</u>	<u>\$ 459,856,736.00</u>	<u>\$ 105,245,132.00</u>

Attachment 1 - General Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance,
FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1 - Operating Revenues and Financing Sources				
Taxes	\$ 45,200,672	\$ 45,555,546	\$ 49,304,564	\$ 46,802,192
Intergovernmental Revenues	12,702,729	15,834,934	15,940,075	15,446,885
Licenses and Permits	1,110,767	1,455,508	1,640,120	1,860,100
Charges for Services	1,729,998	1,794,025	1,969,043	2,135,145
Fines and Forfeits	656,973	611,350	831,310	873,000
Investment Income	32,803	112,000	33,552	47,000
Miscellaneous	2,526,041	188,000	483,723	97,650
Operating Revenues	63,959,983	65,551,363	70,202,387	67,261,972
Other Financing Sources				160,000
Transfer from GWS, in lieu of taxes	2,818,275	2,889,829	2,889,829	3,213,079
Transfer from CDE, in lieu of taxes	3,204,467	3,400,000	3,225,746	3,525,746
Sale of Surplus Property/Compensation for losses	80,411	25,000	75,792	85,000
Transfer from Parking Authority	272,577	308,558	302,000	305,816
Transfer from Cemetery Trust Fund	3,208	-	-	-
Insurance Refunds	-	691,000	691,090	-
Transfer from CPRD	-	1,500,000	1,500,000	-
Debt Proceeds	-	2,504,806	3,000,000	-
FEMA/TEMA Reimbursement	-	692,990	659,627	598,960
Financing Sources	6,378,938	12,012,183	12,344,084	7,888,601
Total Revenues and Financing Sources	70,338,921	77,563,546	82,546,471	75,150,573

Section 2 - Operating Expenditures				
2.1 Departments and Programs				
Legislative/Administrative	678,155	614,987	593,309	670,477
Building Codes/Board of Zoning Appeals	1,677,320	1,741,503	1,752,796	1,887,311
City Court	347,137	461,347	444,206	417,851
Finance & Revenue/Parking	1,363,093	1,441,137	1,334,371	1,430,493
Retirement and Pension Benefits/Unemployment Ins.	758,001	926,801	861,824	927,739
Fire Department	13,715,960	14,364,329	13,998,210	14,235,447
Garage	876,565	1,042,692	936,995	960,358
Golf Course-Mason Rudolph	190,644	235,056	217,592	230,554
Golf Course-Swan Lake	821,053	825,093	806,504	868,423
Human Resources	569,791	548,590	544,122	656,439
Legal Department	261,753	311,070	464,981	316,760
Information Technology	1,475,161	1,658,517	1,574,110	1,461,678
Internal Audit	230,938	287,717	234,109	190,923
Mayor's Office	553,559	543,993	528,760	542,424
Municipal Properties	644,968	798,127	783,431	878,199
Parks and Recreation/Tree Board	4,734,033	5,795,824	5,557,023	6,425,972
Police Department/Dispatch	22,919,123	25,186,730	23,648,928	25,816,402
Purchasing	141,524	139,796	143,471	137,998
Street Department	10,272,991	11,554,869	11,111,931	11,406,169
Crime Stoppers	10,500	10,500	10,500	13,000
Human Relations Commission	38	6,000	6,000	6,000
Total Departments and Programs	62,242,307	68,494,678	65,553,173	69,480,617

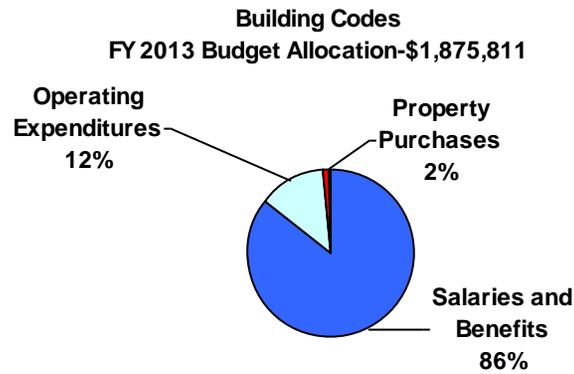
Attachment 1 - General Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance,
FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
2.2 Shared Expenditures w/State and County				
15% of Business Taxes Paid to State of TN	-	50,000	-	-
50% Share of State Liquor Taxes Paid to Montg.Co.	270,916	304,458	308,500	282,500
Appraisal and Reappraisal of Property-Montg. Co. Trustee	74,204	65,709	108,337	101,820
Montgomery County - Pictometry	37,473	51,000	51,000	39,554
E-911	50,436	52,453	52,453	54,551
GIS	80,000	84,000	84,000	84,000
Regional Airport-Operating	378,542	277,318	277,318	200,919
Regional Airport-Capital	-	-	-	113,375
Regional Planning Commission	332,227	318,523	318,523	287,000
Regional Planning Comm. (Metro.Planning Org.)	-	13,704	13,704	24,112
Two Rivers Company	21,504	73,300	73,300	77,520
Total Shared Expenditures w/State and County	1,245,302	1,290,465	1,287,135	1,265,351
2.3 Miscellaneous Agencies				
Humane Society of Clarksville-Montgomery County	20,000	15,000	15,000	10,200
Roxy Regional Theater	30,000	27,064	27,064	21,000
Habitat for Humanity of Montgomery County	800	5,000	5,000	2,550
Korean American Association	11,500	-	-	-
Mt. Olive Cemetery Historical Society - Garden	-	500	500	525
American Red Cross	6,000	10,000	10,000	10,500
Montgomery County Convention-CW150 Funding	15,000	-	-	-
Mid-Cumberland	5,000	6,000	6,000	7,040
Salvation Army Shelter on Greenwood	5,000	-	-	21,000
Hispanic Org. for Progress & Education	10,000	5,000	5,000	-
Clarksville Area Ministers Technical Assistance Network	-	5,959	5,959	7,000
Imagination Library	-	500	500	-
Manna Café Ministries	-	10,000	10,000	20,000
People Helping People	-	5,959	5,959	7,000
The Emmanuel Family Life Center	-	9,066	9,066	-
The Old Firehouse Day Shelter	-	10,000	10,000	14,000
United Methodist Urban Ministries	-	9,066	9,066	7,000
United Way - VITA Program	-	6,142	6,142	-
LEAP(Leadership,Enlightenment,AcademicAch,Persev)	-	-	-	7,650
Flourishing Families	-	-	-	-
The Food Initiative (Mission Clarksville)	-	-	-	-
Hands on Clarksville	-	-	-	-
Matthew Walker Comprehensive Health Center	-	-	-	-
NIA Association	-	-	-	-
YMCA - After Breast Cancer (ABC) Program	-	-	-	-
Total Miscellaneous Agencies	103,300	125,256	125,256	135,465

Attachment 1 - General Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance,
FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2.4 - Other City Funded Agencies				
Senior Citizens Center	352,730	275,000	281,389	313,073
Senior Citizens Capital				58,000
Arts and Heritage Development Council	40,000	40,000	40,000	40,000
Component Units:				
Customs House Museum: Operating	455,055	488,351	488,351	488,351
Museum Capital: Electrical Grounding				17,000
Museum Capital: Exterior Waterproofing				75,000
Total Other City Funded Agencies	847,785	803,351	809,740	991,424
Total Operating Expenditures	64,438,695	70,713,750	67,775,304	71,872,857
Section 3 - Other Financing Uses				
Clarksville Transit System-Operating	1,425,119	1,430,287	1,382,074	1,122,703
Clarksville Transit System-Capital	-	-	-	80,027
Clarksville Transit System-Jobs Access	-	112,500	112,500	144,919
Clarksville Transit System-OPEB	-	195,399	326,428	374,481
Clarksville Transit System-CMAQ	-	-	-	34,375
Capital Projects	750,620	-	-	59,120
Community Development/Housing	-	75,000	75,000	80,000
Gas, Water, & Sewer Subsidy	299,228	160,000	160,000	160,000
Dept. of Electricity-Operating Subsidy	150,000	-	-	-
Transfer to Debt Service Fund	5,184,338	4,072,959	4,914,959	6,391,576
Transfer to Special Revenue Funds	31,890	20,909	35,497	36,985
FEMA Flood Buyouts	-	766,275	451,700	684,525
Total Other Financing Uses	7,841,195	6,833,329	7,458,158	9,168,711
Total Expenditures and Financing Uses	72,279,890	77,547,079	75,233,462	81,041,568
Section 4 - Change in Fund Balance				
Net Surplus (Deficit) from Operations	(1,940,969)	16,467	7,313,009	(5,890,995)
Expenditures related to Encumbrances	-	-	-	-
Beginning Fund Balance	19,469,301	17,528,332	17,528,332	24,841,341
Ending Fund Balance	\$ 17,528,332	\$ 17,544,799	\$ 24,841,341	\$ 18,950,346

Building Codes



Mission:

The mission of the Building & Codes Department is to ensure public health and safety in construction and property by enforcing local, state, and federal codes and zoning ordinances to facilitate and ensure quality construction, orderly development and a high standard of living for our citizens.

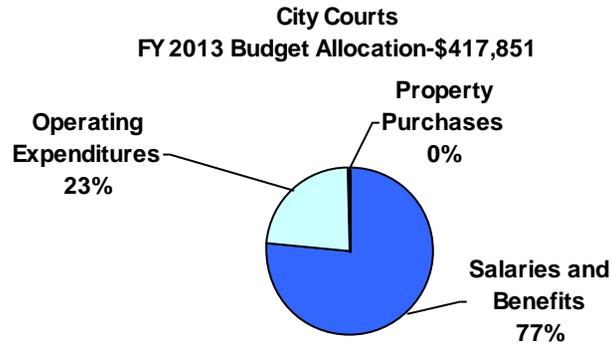
	Actual 2011	Amended 2012	Proposed 2013
Building Codes			
Salaries and Benefits	1,317,750	1,466,659	1,611,672
Operating	259,782	236,185	230,509
Property Purchases	95,707	36,702	33,630
Total	1,673,239	1,739,546	1,875,811

Full-Time Equivalent:

The Building Codes Department has requested an additional Building Inspector(Mechanical) for new program development.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	25	26	26	29	30
Part-time	0	0	0	0	0
Total	25	26	26	29	30

City Courts



Mission:

The mission of the Clarksville City Courts is to efficiently, accurately and professionally handle and process city ordinance violations; to create and sustain customer oriented quality service that provides maximum access to the court and promotes public confidence in the court system.

	Actual 2011	Amended 2012	Proposed 2013
City Courts			
Salaries and Benefits	307,124	313,512	320,827
Operating	40,012	130,694	97,024
Property Purchases	-	-	-
Total	347,136	444,206	417,851

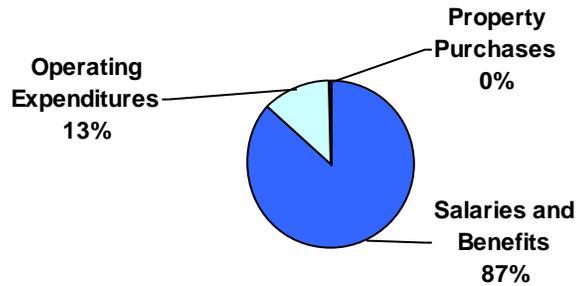
Full-Time Equivalent:

City Courts has no new employee requests this year.

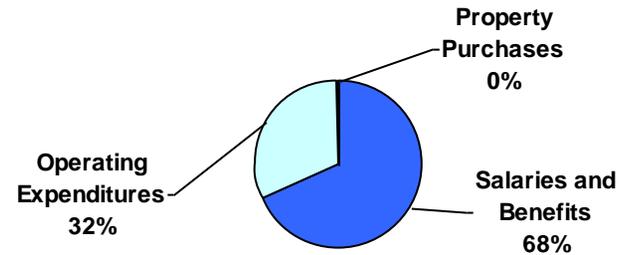
FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	3	4	5	5	5
Part-time	2	1	1	1	1
Total	4	4.5	5.5	5.5	5.5

Finance & Revenue and Parking Authority

Finance & Revenue
FY 2013 Budget Allocation-\$1,124,677



Parking Authority
FY 2013 Budget Allocation-\$305,816



	Actual 2011	Amended 2012	Proposed 2013
Finance and Revenue			
Salaries and Benefits	928,305	894,817	974,655
Operating	162,210	141,781	150,022
Property Purchases	-	-	-
Total	1,090,515	1,036,598	1,124,677

	Actual 2011	Amended 2012	Proposed 2013
Parking Authority			
Salaries and Benefits	205,502	212,034	207,792
Operating	67,074	93,456	98,024
Property Purchases	-	-	-
Total	272,576	305,490	305,816

Mission:

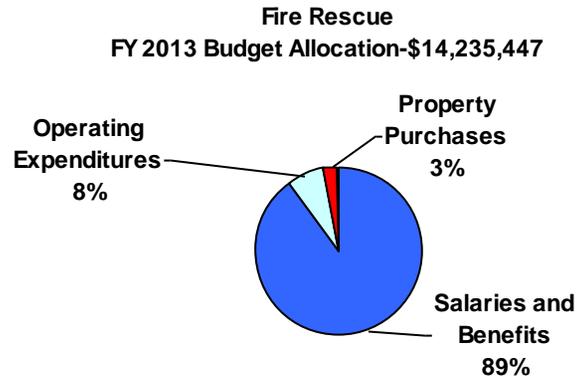
The mission of the Department of Finance and Revenue is to support and facilitate municipal operations by the use of an effective and efficient expenditure and revenue management accounting and reporting system.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	17	17	17	18	17
Part-time	1	2	4	4	4
Total	17.5	18	19	20	19

Mission:

The mission of the Parking Authority is to promote a quality living environment for the citizens and visitors of Clarksville by maintaining traffic flow, providing and maintaining spaces for vehicle parking throughout the city, and by enhancing public awareness and safety. We also work closely with the City Departments and Agencies to create economic stability and growth.

Fire Rescue



Mission:

The mission of the Fire Department is to provide the highest level of protection of life and property through fire and emergency service operations, fire prevention, public fire education, emergency vehicle maintenance, and training.

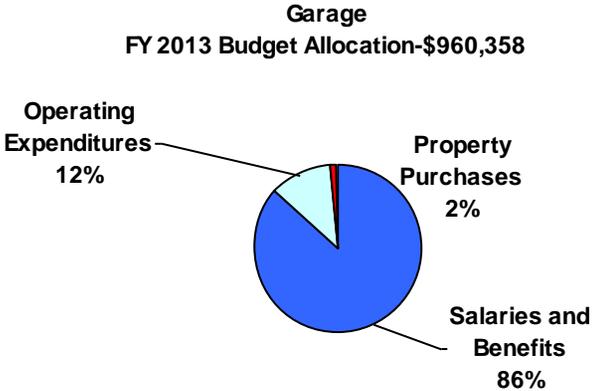
	Actual 2011	Amended 2012	Proposed 2013
Fire Department			
Salaries and Benefits	12,780,361	12,627,123	12,764,203
Operating	824,503	913,416	1,088,244
Property Purchases	111,095	457,671	383,000
Total	13,715,959	13,998,210	14,235,447

Full-Time Equivalent:

The Fire Department has requested three additional firefighters to comply with NFPA 1710. They have also requested a part-time clerk to assist with the E-911 transition.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	197	197	197	197	200
Part-time	0	0	0	0	1
Total	197	197	197	197	200.5

Garage



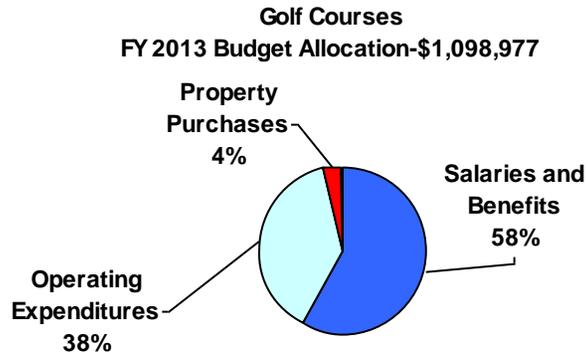
Mission:
It is the mission of the City Garage to provide a well maintained and available fleet to facilitate other city departments in meeting their service objectives.

	Actual 2011	Amended 2012	Proposed 2013
Garage			
Salaries and Benefits	794,825	760,972	831,427
Operating	75,530	105,610	113,931
Property Purchases	8,210	70,413	15,000
Total	878,565	936,995	960,358

Full-Time Equivalent:
The Garage Department has no new requests.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	12	12	12	13	13
Part-time	0	0	1	0	0
Total	12	12	12.5	13	13

Golf Courses



Mission:

The mission of the Golf Courses, is to provide quality service and customer satisfaction. To offer the golfers of Clarksville first class municipal golf courses for a reasonable fee. To achieve the financial goals of the facility, while creating an enjoyable work environment.

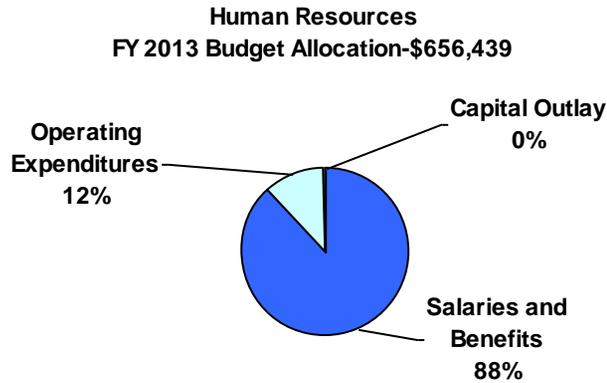
	Actual 2011	Amended 2012	Proposed 2013
Golf Courses			
Salaries and Benefits	574,163	591,518	636,815
Operating	408,552	402,799	421,162
Property Purchases	28,980	29,779	41,000
Total	1,011,695	1,024,096	1,098,977

Full-Time Equivalent:

The Golf Courses have no new full-time equivalent requests.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	8	8	8	8	8
Part-time	0	0	0	17	18
Total	8	8	8	16	16.8

Human Resources



Mission:

The mission of the Human Resources Department is to provide quality human resource services for the city’s workforce in the areas of employee relations, compensation, employment training, employee benefits, and safety; also to provide the effective administration of the city insurance programs.

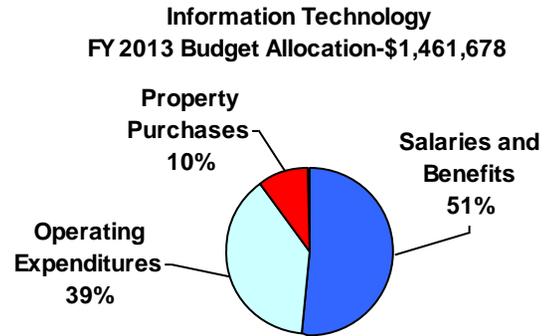
	Actual 2011	Amended 2012	Proposed 2013
Human Resource			
Salaries and Benefits	481,715	484,711	577,397
Operating	88,076	59,411	79,042
Property Purchases	-	-	
Total	569,791	544,122	656,439

Full-Time Equivalent:

The Human Resources Department has requested a HR Analyst to assist with recruitment/selection and class/compensation.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	9	9	9	9	10
Part-time	0	0	0	0	0
Total	9	9	9	9	10

Information Technology



Mission:

The mission of Information Technology is to facilitate effective and efficient municipal operations through the development, installation, and maintenance of reliable and redundant automation and communication paths.

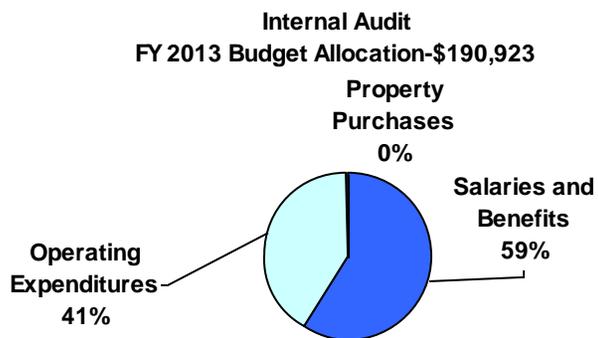
	Actual 2011	Amended 2012	Proposed 2013
Information Technology			
Salaries and Benefits	632,393	711,553	749,376
Operating	612,912	598,807	566,594
Property Purchases	229,854	263,750	145,708
Total	1,475,159	1,574,110	1,461,678

Full-Time Equivalent:

The Information Technology Department has requested no new positions this year.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	8	8	10	11	12
Part-time	0	0	0	0	0
Total	8	8	10	11	12

Internal Audit



Mission:

The mission of the City of Clarksville Internal Audit Department is to promote financial integrity, operational efficiency, and regulatory compliance within City government by providing independent, quality audit and consultative services.

The mission is accomplished through:

- Planning and conducting risk-based audits in accordance with an annual audit plan approved by the City Audit Committee.
- Providing consultative services to City management to help develop and implement departmental changes.
- Conducting investigations into allegations of fraud, waste or other illegal activities reported via the City hotline or website.

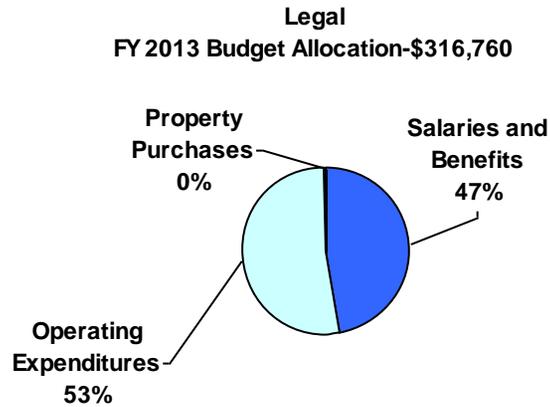
	Actual 2011	Amended 2012	Proposed 2013
Internal Audit			
Salaries and Benefits	148,483	150,403	112,344
Operating	82,454	83,706	78,579
Property Purchases	-	-	
Total	230,937	234,109	190,923

Full-Time Equivalent:

The Internal Audit Department has no new requests this fiscal year.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	2	2	2	3	3
Part-time	0	0	0	0	0
Total	2	2	2	3	3

Legal



Mission:

The City Attorney shall direct the management, under the supervision of the City Council, of all litigation in which the city is a party, including the function of prosecuting attorney in the city court when it is necessary; he shall represent the city in all legal matters and proceedings in which the city is a party or interested; attend all meetings of the City Council, advise the council, its members and committees, and the heads of all departments as to all legal questions affecting the city's interest, and shall approve as to form all contracts, deeds, bonds, ordinances, resolutions and other documents to be signed in the name of or made by or with the city. Except as otherwise directed, he shall have full charge of all legal proceedings in which the city is a party."

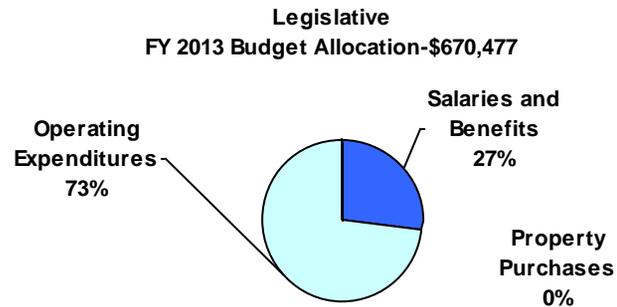
	Actual 2011	Amended 2012	Proposed 2013
Legal			
Salaries and Benefits	182,181	150,965	150,207
Operating	79,571	314,016	166,553
Property Purchases	-	-	-
Total	261,752	464,981	316,760

Full-Time Equivalent:

The Legal Department has no new staffing requests this fiscal year.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	2	4	4	4	4
Part-time	0	0	0	0	0
Total	2	4	4	4	4

Legislative



Mission:

The mission of the Legislative Department is to support the operations of the City Council in an effort to provide effective elected government.

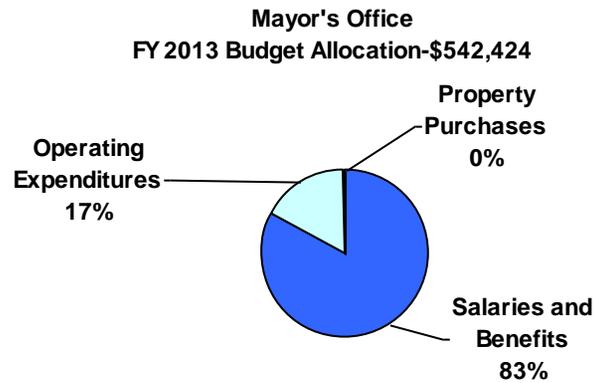
	Actual 2011	Amended 2012	Proposed 2013
Legislative			
Salaries and Benefits	180,969	179,696	181,028
Operating	495,356	408,613	489,449
Property Purchases	1,830	5,000	-
Total	678,155	593,309	670,477

Full-Time Equivalent:

The Legislative Department has no new staffing requests for this fiscal year.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	1	1	1	1	1
Part-time	0	0	0	0	0
Total	1	1	1	1	1

Mayor's Office



Mission:

The mission of the Mayor's Office is to facilitate effective and efficient municipal operations through leadership, planning, and administrative support.

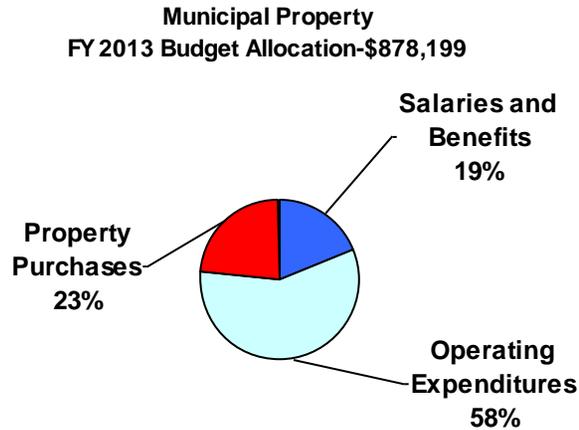
	Actual 2011	Amended 2012	Proposed 2013
Mayor's Office			
Salaries and Benefits	400,879	432,488	449,996
Operating	118,642	91,572	92,428
Property Purchases	34,038	4,700	-
Total	553,559	528,760	542,424

Full-Time Equivalent:

The Mayor's Office has no new staffing requests this fiscal year.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	5	5	5	5	5
Part-time	0	0	0	0	0
Total	5	5	5	5	5

Municipal Property



Mission:

The mission of the Clarksville Municipal Properties Department is to ensure that an optimum office environment is maintained for the City Hall and the Council Chamber facilities.

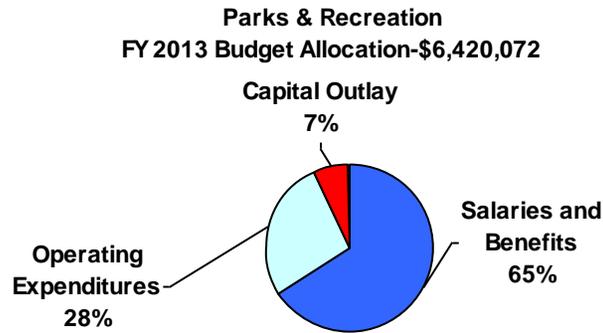
	Actual 2011	Amended 2012	Proposed 2013
Municipal Properties			
Salaries and Benefits	89,223	161,826	167,344
Operating	523,283	601,605	505,855
Property Purchases	32,461	20,000	205,000
Total	644,967	783,431	878,199

Full-Time Equivalent:

The Municipal Properties Department has no additional staffing requests.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	1	1	1	2	2
Part-time	0	0	0	0	0
Total	1	1	1	2	2

Parks and Recreation



Mission:

The mission of the Clarksville Parks and Recreation Department is to build a healthy community by providing a variety of positive experiences to enhance life values for individuals, families and our diverse culture.

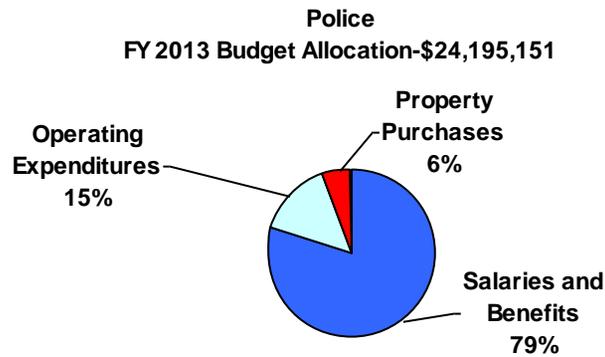
	Actual 2011	Amended 2012	Proposed 2013
Parks & Recreation			
Salaries and Benefits	3,230,125	3,764,943	4,204,496
Operating	1,137,283	1,542,647	1,766,746
Property Purchases	365,711	247,683	448,830
Total	4,733,119	5,555,273	6,420,072

Full-Time Equivalent:

The Parks and Recreation Department has requested the following new positions: 2 additional Ground Facility Maintenance Assistants, an Athletics Coordinator, and an Aquatics Director.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	43	43	55	56	61
Part-time	159	178	193	209	233
Total	75	75	99	106	120

Police



Mission:

The mission of the Clarksville Police Department is to maintain a highly professional and efficient work force to ensure a high quality of life for our citizens through crime prevention, enforcing laws and promoting safety by using traditional and community policing methods, creative problem solving, and controlling our physical environment.

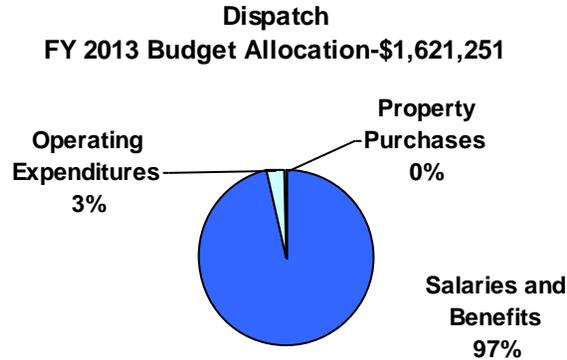
	Actual 2011	Amended 2012	Proposed 2013
Police Department			
Salaries and Benefits	17,233,268	18,206,787	19,313,862
Operating	2,912,896	3,480,460	3,545,493
Property Purchases	1,318,804	490,653	1,335,796
Total	21,464,968	22,177,900	24,195,151

Full-Time Equivalent:

The Police Department is requesting the following positions: a K-9 officer, a Homicide Unit Sgt., and converting three full-time temporary clerks positions to permanent full-time.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
FT Sworn	259	271	271	271	273
FT Civillians	28	28	28	28	31
FT Temps	4	5	5	3	0
PT Temps	17	17	17	17	17
FTE	292.7	305.7	305.7	303.7	305.7

Dispatch



Mission:

The Emergency Communication Division (Dispatch) will strive to deliver the highest level of professional service to the public, police officers, and external agencies, and carry out this function by providing courteous and immediate responses, accurate records, timely service and quality training with the highest standards of integrity and performance.

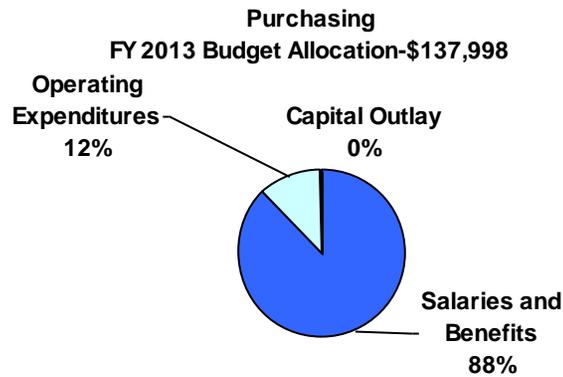
	Actual 2011	Amended 2012	Proposed 2013
Dispatch			
Salaries and Benefits	1,392,654	1,394,248	1,565,319
Operating	33,162	44,193	55,932
Property Purchases	28,339	32,587	-
Total	1,454,155	1,471,028	1,621,251

Full-Time Equivalent:

The difference in the full-time equivalent reflects the six fire dispatchers that weren't hired in fiscal year 2011.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	27	27	27	33	33
Part-time	0	0	0	0	0
Total	27	27	27	33	33

Purchasing



Mission:

The Purchasing Department recognizes its obligations to the public, to the services rendered by the City government, to the business community, and specifically to the overall efficiency and value for the taxpayer. It is therefore the mission of the Purchasing Department to provide needed goods and services with the objective of ensuring that all materials, supplies, equipment, and services required by the City are acquired in a timely manner, at the lowest possible cost, consistent with the quality required and in compliance with all applicable procurement legislation.

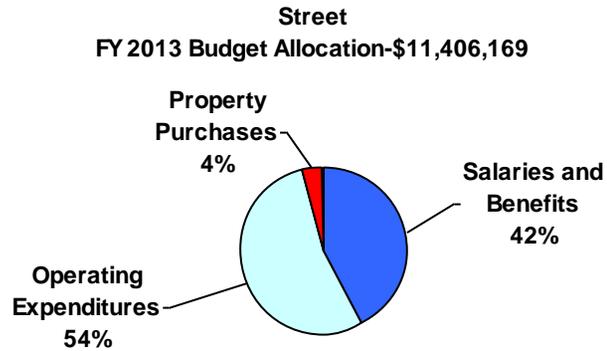
	Actual 2011	Amended 2012	Proposed 2013
Purchasing			
Salaries and Benefits	125,561	128,822	121,027
Operating	15,963	14,649	16,971
Property Purchases	-	-	-
Total	141,524	143,471	137,998

Full-Time Equivalent:

The Purchasing Department has no new staffing requests this fiscal year.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	2	2	2	2	2
Part-time	0	0	1	1	1
Total	2	2	2.5	2.5	2.5

Street



Mission:

The mission of the Clarksville Street Department is to provide the citizens of Clarksville with a high quality, well maintained and congestion free roadway infrastructure, while providing resources and engineering support for the storm water drainage system.

	Actual 2011	Amended 2012	Proposed 2013
Street			
Salaries and Benefits	4,684,403	4,629,965	4,828,635
Operating	5,287,081	6,041,206	6,115,434
Property Purchases	301,505	440,760	462,100
Total	10,272,989	11,111,931	11,406,169

Full-Time Equivalent:

The Street Department has requested an additional Grounds & Facilities Maintenance Assistant to allow the Department to devote one full-time employee for maintenance of traffic signals.

FTE	FY 09	FY 10	FY 11	FY 12	FY 13
Full-time	86	86	86	86	87
Part-time	4	6	6	5	5
Total	88	89	89	88.5	89.5

Attachment 2 - Debt Service Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Transfer From General Fund	\$ 5,184,338	\$ 4,072,959	\$ 4,914,959	\$ 6,391,576
Payments by Others on Self-Supporting Debt (E-911)	388,893	389,693	389,993	390,393
Transfer In From Capital Improvements Fund	1,120,714	1,200,130	1,237,212	1,963,785
Bond Proceeds	12,180,000			
Premiums on Bonds	91,714			
Other Revenues and Sources	-	-	-	-
Total Revenues and Financing Sources	18,965,659	5,662,782	6,542,164	8,745,754

Attachment 2 - Debt Service Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Debt Service of General Government	16,321,387	5,170,540	5,608,357	6,386,026
Debt Service Paid by Others on Self-Supporting Debt (E-911)	388,893	389,693	389,993	390,393
Debt Service-Paid by CPRD	1,120,714	1,200,130	1,237,212	1,963,785
Other Expenditures	170,581	-	5,400	5,550
Total Expenditures and Financing Uses	18,001,575	6,760,363	7,240,962	8,745,754

Attachment 2 - Debt Service Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	964,084	(1,097,581)	(698,798)	-
Beginning Fund Equity	967,039	1,931,123	1,931,123	1,232,325
Total Ending Fund Equity of Debt Service Fund	\$ 1,931,123	\$ 833,542	\$ 1,232,325	\$ 1,232,325

Attachment 4- Capital Projects Fund Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance

FY 2011, FY 2012, FY 2013

	FY 2011	FY 2012		FY 2013
Description	Actual	Budget	Amended	Proposed
Section 1 - Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Revenues				
Interest	3,351	3,200	-	-
Federal/State Grants	4,292,537	5,546,714	1,366,152	4,697,761
Contributions	250,044	-	-	-
Financing Sources				
Bond Proceeds	18,364,384	9,832,434	13,536,715	18,268,315
Transfers In	2,635,900	1,662,500	976,000	59,120
Total Revenues and Financing Sources	25,546,216	17,044,848	15,878,867	23,025,196
Section 2. Expenditures and Financing Uses				
Expenditures and Transfers Out				
Capital Projects	25,634,401	3,912,500	2,930,916	12,271,520
Capital Investments	469,773	-	-	-
Expenditures Prior Yr. Projects	-	17,685,565	12,652,213	8,104,146
Total Expenditures and Financing Uses	26,104,174	21,598,065	15,583,129	20,375,666
Section 3 - Change in Fund Balance				
Net Surplus (Deficit) from Operations	(557,958)	(4,553,217)	295,738	2,649,530
Beginning Fund Equity	5,050,828	4,492,869	4,492,869	4,788,607
Total Ending Fund Balance	4,492,869	(60,348)	4,788,607	7,438,137

Enterprise Funds - Electric Division
Fiscal Year 2013

Electric Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Operating Revenues	153,618,544	157,349,384	153,147,503	159,367,175
Other Revenue	604,379	4,765,983	4,000,000	5,200,000
Loan Proceeds				
Total Revenues and Financing Sources	154,222,923	162,115,367	157,147,503	164,567,175

Electric Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Purchased Power	116,353,891	118,737,705	110,135,104	115,682,587
Operating Costs	16,574,915	19,168,522	17,601,199	20,898,663
Capital Expenditures	17,304,049	13,097,411	12,124,654	14,266,977
Debt Service Principal	1,434,108	5,826,945	5,826,945	5,827,838
In-Lieu of Taxes	3,135,397	4,500,000	4,195,057	5,100,000
Transfer to Telecom	3,049,454	-	-	-
Total Expenditures and Financing Uses	157,851,814	161,330,583	149,882,959	161,776,065

Electric Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	-3,628,891	784,784	7,264,544	2,791,110
Beginning Cash	37,692,200	34,063,309	34,063,309	41,327,853
Ending Cash	\$34,063,309	\$34,848,093	\$41,327,853	\$44,118,963

Enterprise Funds - Broadband Division
Fiscal Year 2013

Broadband Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Operating Revenues	9,410,270	13,199,124	12,443,813	15,909,242
Other Revenue				
Total Revenues and Financing Sources	9,410,270	13,199,124	12,443,813	15,909,242

Broadband Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Programming/Connectivity	3,837,636	5,985,038	7,140,154	7,063,784
Operating Costs		5,997,083	5,445,304	1,505,435
Capital Expenditures	1,158,917	1,629,336		1,923,682
In-Lieu of Taxes	69,070	126,000	126,000	72,000
Transfer to Electric	3,049,455	-	-	5,200,000
Total Expenditures and Financing Uses	8,115,078	13,737,457	12,711,458	15,764,901

Broadband Description	FY 2010 Actual	FY 2011		FY 2012 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	1,295,192	-538,333	-267,645	144,341
Beginning Cash	598,506	1,893,698	1,893,698	1,626,053
Ending Cash	\$ 1, 893,6	\$1,355,365	\$1,626,053	\$1,770,394

Enterprise Funds - Gas Department
Fiscal Year 2013

Gas Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budgeted	Amended	
Section 1. Operating Revenues and Financing Sources				
Operating Revenues	31,464,635	34,205,000	26,496,000	26,780,000
Interest Income	61,287	70,000	70,000	39,000
Other Income	33,146	40,000	40,000	-
Capital Contributions	1,105,324	-	29,000	-
Debt Proceeds	4,954,194	-	-	-
Total Revenues and Financing Sources	37,618,586	34,315,000	26,635,000	26,819,000
Section 2. Expenditures and Financing Uses				
Operating Expenses	30,144,651	30,956,471	23,373,271	23,763,900
Debt Service Interest	728,233	704,223	704,223	659,100
Payment-in-Lieu of Taxes	643,332	497,905	497,905	631,950
Debt Service Principal	5,277,100	580,000	580,000	615,950
Extraordinary Loss	-	-	-	-
Capital Outlay	-	-	362,000	367,000
Capital Improvements	-	-	997,000	9,875,000
Total Expenditures and Financing Uses	36,793,316	32,738,599	26,514,399	35,912,900
Section 3. Change in Fund Balance				
Net Surplus (Deficit)	825,270	1,576,401	120,601	-9,093,900
Net Assets Beginning	20,535,949	21,361,219	21,361,219	21,481,820
Net Assets Ending	\$21,361,219	\$22,937,620	\$21,481,820	\$12,387,920

Enterprise Funds - Water & Sewer Department
Fiscal Year 2013

Water & Sewer Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Operating Revenues	47,251,210	49,655,000	49,655,000	51,441,217
Interest Income	94,917	75,000	60,000	97,000
Other Income	428,195	210,000	65,000	45,000
Capital Contributions	17,340,780	48,437,000	32,000,000	14,300,000
Debt Proceeds	97,931,290	-	6,000,000	45,000,000
Total Revenues and Financing Sources	163,046,392	98,377,000	87,780,000	110,883,217
Water & Sewer Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenses	41,772,987	27,456,049	26,256,049	27,096,428
Debt Service Interest	7,064,297	7,540,861	7,540,861	7,396,600
Payment-in-Lieu of Taxes	2,174,943	2,391,924	2,250,885	2,581,129
Debt Service Principal	64,847,085	8,582,000	8,582,000	9,341,361
Extraordinary Loss	6,449,500	-	-	-
Capital Outlay	-	485,000	485,000	1,219,000
Capital Improvements	36,653,014	50,825,000	50,825,000	63,351,000
Total Expenditures and Financing Uses	158,961,826	97,280,834	95,939,795	110,985,518
Water & Sewer Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	4,084,566	1,096,166	-8,159,795	-102,301
Net Assets Beginning	19,906,533	23,991,099	23,991,099	15,831,304
Net Assets Ending	\$23,991,099	\$25,087,265	\$15,831,304	\$15,729,003

Enterprise Funds - Transit
Fiscal Year 2013

Transit Description	2011 Actual	2012 Estimated	2013 Budgeted
Operating Revenue	681,253	724,988	835,627
Federal, State & Local Funds	6,968,027	5,226,713	5,985,685
Total Revenue	7,649,280	5,951,701	6,821,312
Transit Description	2011 Actual	2012 Estimated	2013 Budgeted
Operating Expenses	7,851,981	5,482,006	6,821,312
Transit Description	2011 Actual	2012 Estimated	2013 Budgeted
Changes in Cash	(202,701)	469,695	-
Beginning Cash	571,898	369,197	838,892
Ending Cash	369,197	838,892	838,892

Enterprise Funds - Parking Authority
Fiscal Year 2013

	2011 Actual	2012 Estimated	2013 Budgeted
Fees and Fines	\$372,713	\$440,640	\$410,700
Rental Income	44,383	49,000	50,000
Miscellaneous/Accruals	6,102	1,000	500
Interest Income	349	360	200
Total Operating & Non Operating Revenue	\$423,547	\$491,000	\$461,400
Capital Expenses	\$55,412	\$32,000	\$0
Debt Exp/Accruals	89,116	75,623	6,963
Interest Expense	6,094	3,607	3,037
Transfers Out-Management Fee	272,577	305,490	305,816
Total Expenses&Transfers	\$423,199	\$416,720	\$315,816
Changes in Cash	\$348	\$74,280	\$145,584
Beginning Cash	\$314,402	\$314,750	\$389,030
Ending Cash	\$314,750	\$389,030	\$534,614
Net Assets	\$2,049,595	\$2,123,875	\$2,269,459

Community Development

	2011 <u>Actual</u>	2012 <u>Estimated</u>	2013 <u>Budgeted</u>
Revenues			
Grants	\$1,472,758	\$1,502,372	\$1,201,797
Program Income/Other Revenues	230,216	139,972	235,000
Transfers from the General Fund	-	75,000	80,000
Total Operating & Non Operating Revenue	\$1,702,974	\$1,717,344	\$1,516,797
Expenditures			
Salaries/Benefits	\$ 322,059	\$ 351,305	\$ 382,415
Operating Expenditures	61,611	107,000	104,715
Capital Outlay	1,275,810	1,161,024	1,029,667
Total Expenditures of The Program	\$1,659,480	\$1,619,329	\$1,516,797
Changes in Fund Equity			
Beginning Fund Equity	\$ 43,494	\$ 98,015	\$ -
Ending Fund Equity	<u>314,558</u>	<u>358,052</u>	<u>456,067</u>
	\$ 358,052	\$ 456,067	\$ 456,067

Speical Revenue Funds
Fiscal Year 2013

Attachment 3 - Cemetery Trust Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011	FY 2012		FY 2013
	Actual	Budget	Amended	Proposed
Section 1. Operating Revenues and Financing Sources				
Cemetery - Sale of Plots	-	-	-	-
Interest Revenue	-	-	-	-
Total Revenues and Financing Sources	-	-	-	-

Attachment 3 - Cemetery Trust Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011	FY 2012		FY 2013
	Actual	Budget	Amended	Proposed
Section 2. Expenditures and Financing Uses				
Transfer to General Fund	3,208	-	-	-
Total Expenditures and Financing Uses	3,208	-	-	-

Attachment 3 - Cemetery Trust Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011	FY 2012		FY 2013
	Actual	Budget	Amended	Proposed
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	(3,208)	-	-	-
Beginning Fund Balance	3,208	-	-	-
Ending Fund Balance	-	-	-	-

Attachment 3 - Safe Routes to Schools - Moore (ST001) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011	FY 2012		FY 2013
	Actual	Budget	Amended	Proposed

Section 1. Operating Revenues and Financing Sources				
State Grants	35,747	-	-	-
Funds Transferred in From General Fund	2,726	-	-	-
Total Revenues and Financing Sources	38,473	-	-	-

Attachment 3 - Safe Routes to Schools - Moore (ST001) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenditures	70	-	-	-
Total Expenditures and Financing Uses	70	-	-	-

Attachment 3 - Safe Routes to Schools - Moore (ST001) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	38,403	-	-	-
Beginning Fund Balance	(36,467)	1,936	1,936	1,936
Ending Fund Balance	1,936	1,936	1,936	1,936

Attachment 3 - Safe Routes to Schools - Minglewood (ST003) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
State Grants	23,494	-	-	-
Transfer in From General Fund	5,191	-	-	-
Total Revenues and Financing Sources	28,685	-	-	-

Attachment 3 - Safe Routes to Schools - Minglewood (ST003) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	

Section 2. Expenditures and Financing Uses				
Operating Expenditures	112	-	-	-
Total Expenditures and Financing Uses	112	-	-	-

Attachment 3 - Safe Routes to Schools - Minglewood (ST003) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	28,573	-	-	-
Beginning Fund Balance	(24,214)	4,359	4,359	4,359
Ending Fund Balance	4,359	4,359	4,359	4,359

Attachment 3 - Clarksville Roadscapes-Phase I (ST004) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Federal Grant	-	18,568	-	18,568
Transfer in From General Fund	2,160	-	-	-
Total Revenues and Financing Sources	2,160	18,568	-	18,568

Attachment 3 - Clarksville Roadscapes-Phase I (ST004) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenditures	-	23,210	-	23,210
Total Expenditures and Financing Uses	-	23,210	-	23,210

Attachment 3 - Clarksville Roadscapes-Phase I (ST004) Summary of Revenues, Financing Sources,

	FY 2011	FY 2012	FY 2013
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Description	Actual	Budget	Amended	Proposed
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	2,160	(4,642)	-	(4,642)
Beginning Fund Balance	2,482	4,642	4,642	4,642
Ending Fund Balance	4,642	-	4,642	-

Attachment 3 - Safe Routes to Schools (ST007) Summary of Revenues, Financing Sources, Expenditures,

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Federal Grant	13,320	86,342	86,342	-
Transfer in From General Fund	-	-	-	-
Total Revenues and Financing Sources	13,320	86,342	86,342	-

Attachment 3 - Safe Routes to Schools (ST007) Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenditures	13,320	86,342	7,044	79,298
Total Expenditures and Financing Uses	13,320	86,342	7,044	79,298

Attachment 3 - Safe Routes to Schools (ST007) Summary of Revenues, Financing Sources, Expenditures,

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	-	-	79,298	(79,298)
Beginning Fund Balance	-	-	-	79,298
Ending Fund Balance	-	-	79,298	-

Attachment 3 - Clarksville Roadscapes-2008 (ST009) Summary of Revenues, Financing Sources, Expenditures,

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	

Section 1. Operating Revenues and Financing Sources				
State Grant	-	83,635	83,635	-
Transfer in From General Fund	-	20,909	20,909	-
Total Revenues and Financing Sources	-	104,544	104,544	-

Attachment 3 - Clarksville Roadscapes-2008 (ST009) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Operating Expenditures	-	104,544	104,544	-
Total Expenditures and Financing Uses	-	104,544	104,544	-

Attachment 3 - Clarksville Roadscapes-2008 (ST009) Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	-	-	-	-
Beginning Fund Balance	-	-	-	-
Ending Fund Balance	-	-	-	-

Ending Fund Balance	10,939	6,295	90,235	6,295
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Attachment 3 - Capital Projects Revenue District Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1 - Operating Revenues and Operating Transfers from Other Funds				
Local Taxes	\$ 2,036,681	\$ 1,450,000	\$ 1,450,000	\$ 1,900,000
From Montgomery County	500,000	250,000	250,000	-
Other Revenues	-	-	-	-
Other Financing Sources	-	-	-	-
Operating Revenues	2,536,681	1,700,000	1,700,000	1,900,000

Attachment 3 - Capital Projects Revenue District Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2 - Expenditures and Operating Transfers Out to Other Funds				
Capital Improvement Projects	-	-	-	-
Transfer to Capital Projects Fund	1,850,000	875,000	976,000	-
Transfer to Debt Service Fund	1,120,714	1,200,130	1,200,130	1,963,785
Other Expenditures	-	-	-	-
Other Financing Uses	-	1,500,000	1,500,000	-
Expenditures and Financing Uses	2,970,714	3,575,130	3,676,130	1,963,785

Attachment 3 - Capital Projects Revenue District Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change In Fund Balance				
Net Surplus (Deficit) of Revenues and Financing Sources Over Expenditures and Financing Uses	(434,033)	(1,875,130)	(1,976,130)	(63,785)
Beginning Fund Balance	2,606,341	2,172,308	2,172,308	196,178
Ending Fund Balance	\$ 2,172,308	\$ 297,178	\$ 196,178	\$ 132,393

Attachment 3 - Parks Special Revenue Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1 - Operating Revenues and Financing Sources				
Program Revenues	\$ 177,298	177,700	177,700	191,662
Federal Grants	80,151	230,000	250,000	225,612
Contributions	25,750	\$ 20,500	\$ 20,500	\$ 14,000
Total Revenues and Financing Sources	283,199	428,200	448,200	431,274

Attachment 3 - Parks Special Revenue Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Salaries and Benefits	26,948	44,700	44,700	52,792
Operating Expenditures	206,520	476,055	495,734	504,816
Property Purchases	5,849	-	-	-
Total Expenditures and Financing Uses	239,317	520,755	540,434	557,608

Attachment 3 - Parks Special Revenue Summary of Revenues, Financing Sources, Expenditures,
Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	43,882	(92,555)	(92,234)	(126,334)
Beginning Fund Balance	300,921	344,803	344,803	252,569
Ending Fund Balance of Parks Special Revenue Fund	\$ 344,803	\$ 252,248	\$ 252,569	\$ 126,235

Attachment 3 - Drug Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1 - Operating Revenues and Financing Sources				
Fines and Forfeitures	\$ 207,041	\$ 197,028	\$ 412,000	\$ 225,789
Other Revenues	-	-	-	-
Transfers from General Fund	-	-	-	-
Total Revenues and Other Financing Sources	207,041	197,028	412,000	225,789

Attachment 3 - Drug Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Drug Enforcement Buy Money, Drug Enforcement Other Expenditures, and Other Eligible Drug Enforcement Expenditures and Transfers Out	203,945	340,544	230,348	374,060
Total Expenditures and Other Financing Uses	203,945	340,544	230,348	374,060

Attachment 3 - Drug Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	3,096	(143,516)	181,652	(148,271)
Beginning Fund Balance	206,266	209,362	209,362	391,014
Ending Fund Balance of Drug Fund	\$ 209,362	\$ 65,846	\$ 391,014	\$ 242,743

Attachment 3 - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Clarksville Domestic Violence Project PD033	190,359	178,708	131,245	-
Disproportionate Minority Grant FY10 PD042	2,281	-	-	-
Police Dept. Donations	358	-	397	-
Federal Seized Money-shared+interest	11,317	211,329	17,413	-
JAG 2008 PD031	(5)	-	-	-
Impaired Driver Abate.2010Grant PD034(transfer in 2012)	17,666	-	1,750	-
JAG STIM Grant 09/10 AR20	190,997	69,462	103,349	-
JAG STIM Grant 09/10 interest AR20	823	209	-	-
2009 Bulletproof Vest Grant PD040	-	-	2,180	-
JAG 2009 regular PD041	65,469	1,055	1,130	-
JAG 2009 regular interest PD041	173	3	-	-
Impaired Driver Grant 10-11 - PD045	52,282	17,321	25,552	-
Bullet Proof Vest Partnership - PD049	-	11,355	11,355	-
Transfer in from General Fund - PD049	6,813	11,355	11,355	-
JAG 2010 - PD050	-	115,348	80,082	35,052
JAG 2010 interest - PD050	-	346	-	-
2011 Bullet Proof Vest Partnership PD051	-	16,260	1,482	-
Transfer in from General Fund - PD051	-	16,260	1,483	-
Multiple Violation Grant PD052	-	75,756	63,255	12,500
Byrne Justice Assistance Grant-PD053	-	89,932	44,899	44,899
Port Security Grant PD044	-	-	305,791	57,209
BURN/JAG -New Providence Area TCCR	-	-	416,082	440,731
Traffic School	36,881	135,000	132,255	180,000
Impared Driver Grant 2012-13 PD054	-	-	-	89,184
2012 JAG Grant PD055	-	-	-	60,434
2012 Bullet Proof Vest Grant PD057	-	-	-	2,000
2012 Bullet Proof Vest Gen.Fund Transfer in PD057	-	-	-	2,000
Total Revenues and Financing Sources	575,414	949,699	1,351,055	924,009

Attachment 3 - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Federal Seized Money Expenditures	-	231,566	20,234	17,413
Clarksville Domestic Violence Project PD033	155,088	178,708	131,245	-
Disproportionate Minority Grant FY10 PD042	2,602	-	-	-
Vehicles/Other Supplies	434	358	358	397
Impaired Driver Abatement 2010 Grant PD034	21,828	-	-	-
JAG STIM Grant 09/10 AR20	191,820	69,671	103,349	-
JAG 2009 regular PD041	65,642	1,058	1,130	-
Port Security Grant PD044	-	-	302,387	57,209
Impaired Driver Grant FY11 - PD045	66,031	17,321	21,651	-
Bullet Proof Vest Partnership - PD049	9,810	22,710	22,710	-
JAG 2010 - PD050	-	115,694	80,082	35,052
Traffic School	14,631	152,579	37,419	297,085
Bulletproof Vest Partnership-PD051	-	32,520	2,965	-
Multiple Violation Grant FY11/12-PD052	-	75,756	63,255	12,500
Byrne Justice Assistance Grant-PD053	-	89,932	44,899	44,899
Impared Driving Grant 2012-13 PD054	-	-	-	89,184
2012 JAG Grant PD055	-	-	-	60,434
2012 Bullet Proof Vest Gen.Fund Transfer in PD057	-	-	-	4,000
BURN/JAG -New Providence Area TCCR	-	-	416,082	440,731
Total Expenditures and Financing Uses	527,886	987,873	1,247,766	1,058,904

Attachment 3 - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance FY 2011, FY 2012, and FY 2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	47,528	(38,174)	103,289	(134,895)
Beginning Fund Equity	(15,922)	31,606	31,606	134,895
Total Ending Fund Equity of Police Special Revenue Fund	\$ 31,606	\$ (6,568)	\$ 134,895	\$ -

Attachment 3 - Special Events Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Program Revenues	83,934	73,150	74,042	121,000
Federal Grants	-	-	-	-
State Grants	-	11,000	2,000	4,600
Miscellaneous Revenue	39,220	51,400	54,745	60,775
Transfers in From Other Funds	15,000	100,000	115,000	-
Total Revenues and Financing Sources	138,154	235,550	245,787	186,375

Attachment 3 - Special Events Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Expenditures and Financing Uses				
Salaries And Benefits	-	-	-	-
Operating Expenditures	158,858	155,945	158,923	205,375
Property Purchases				
Total Expenditures and Financing Uses	158,858	155,945	158,923	205,375

Attachment 3 - Special Events Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	(20,704)	79,605	86,864	(19,000)
Beginning Fund Balance	109,583	88,879	88,879	175,743
Total Ending Fund Balance	\$ 88,879	\$ 168,484	\$ 175,743	\$ 156,743

Attachment 3 - Traffic Camera - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Fines and Fees	396,250	277,358	282,500	355,700
Miscellaneous Revenue	-	-	-	-
Transfers in From Other Funds	-	-	-	-
Total Revenues and Financing Sources	396,250	277,358	282,500	355,700

Attachment 3 - Traffic Camera - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Expenditures and Financing Uses				
Salaries And Benefits	-	-	-	-
Operating Expenditures	322,883	159,558	197,617	191,722
Property Purchases	93,998	156,340	12,147	289,472
Total Expenditures and Financing Uses	416,881	315,898	209,764	481,194

Attachment 3 - Traffic Camera - Police Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	(20,631)	(38,540)	72,736	(125,494)
Beginning Fund Balance	73,389	52,758	52,758	125,494
Total Ending Fund Balance	\$ 52,758	\$ 14,218	\$ 125,494	\$ -

Attachment 3 - Traffic Camera - Parks Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 1. Operating Revenues and Financing Sources				
Revenues and Financing Sources				
Fines and Fees	169,821	120,000	120,000	120,000
Miscellaneous Revenue	-	-	-	-
Transfers in From Other Funds	-	-	-	86,500
Total Revenues and Financing Sources	169,821	120,000	120,000	206,500

Attachment 3 - Traffic Camera - Parks Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 2. Expenditures and Financing Uses				
Expenditures and Financing Uses				
Salaries And Benefits	-	-	-	-
Operating Expenditures	220,216	120,000	120,000	210,000
Property Purchases/Capital Outlay	-	-	-	-
Total Expenditures and Financing Uses	220,216	120,000	120,000	210,000

Attachment 3 - Traffic Camera - Parks Special Revenue Fund Summary of Revenues, Financing Sources, Expenditures, Financing Uses and Changes in Fund Balance
FY2011, FY2012, and FY2013

Description	FY 2011 Actual	FY 2012		FY 2013 Proposed
		Budget	Amended	
Section 3 - Change in Fund Balance				
Net Surplus (Deficit)	(50,394)	-	-	(3,500)
Beginning Fund Balance	59,518	9,124	9,124	9,124
Total Ending Fund Balance	\$ 9,124	\$ 9,124	\$ 9,124	\$ 5,624

Internal Service Funds
Fiscal Years 2010, 2011, and 2012

Fund	2011 Actual	2012 Estimated	2013 Budgeted
Dental Fund			
Revenues	\$ 858,205	\$ 805,951	\$ 812,287
Expenditures	819,909	791,300	800,005
Surplus (Deficit)	38,296	14,651	12,282
Rebate back to Other Funds	(9,944)	(198,041)	-
Beginning Cash	309,451	337,803	154,413
Ending Cash	<u>\$ 337,803</u>	<u>\$ 154,413</u>	<u>\$ 166,695</u>
Health and Prescription Drug Insurance			
Revenues	\$ 9,869,852	\$ 9,093,600	\$ 9,255,300
Expenditures	9,636,678	9,900,600	9,750,000
Surplus (Deficit)	233,174	(807,000)	(494,700)
Rebate back to Other Funds	(4,400)	(203,090)	-
Beginning Cash	1,298,780	1,527,554	517,464
Ending Cash	<u>\$ 1,527,554</u>	<u>\$ 517,464</u>	<u>\$ 22,764</u>
Self-Insurance Fund			
Revenues	\$ 311,969	\$ 1,284,479	\$ 1,269,981
Expenditures	(505,186)	1,138,600	1,097,000
Surplus (Deficit)	817,155	145,879	172,981
Rebate back to Other Funds	(813,369)	(470,973)	-
Beginning Cash	1,836,362	1,840,148	1,515,054
Ending Cash	<u>\$ 1,840,148</u>	<u>\$ 1,515,054</u>	<u>\$ 1,688,035</u>

CAPITAL OUTLAY REQUESTS FOR FY2012-2013 GENERAL FUND

DEPARTMENT	OBJ	CAPITAL OUTLAY REQUEST	REQUESTED AMOUNT	CUT	TOTAL BY DEPT.
BUILDING & CODES	4740	4WD INDUSTRIAL HYDRO-TRACTOR ** NEEDED FOR ABATEMENT WORK CREW TO PERFORM THEIR DUTIES **	13,952	(13,952)	
	4742	REPLACE (2) F-150 PICK-UP TRUCKS, 2WD, 6 FT. BED (@ \$16815.00) ** ONE TO REPLACE S-10 VEHICLE THAT WILL BE TAKEN OUT-OF-SERVICE; ONE TO BE CONTINGENT UPON THE HIRING OF THE NEW MECHANICAL INSPECTOR POSITION **	33,630		\$ 33,630.00
FIRE DEPT	4740	EQUIPMENT FOR NEW TRUCK @ STATION # 11	25,000	(25,000)	
		H/D COMMERCIAL EXTRACTOR WASHER FOR ST. # 11	18,000	(18,000)	
		GENERATORS (80/20 GRANT W/ CITY PAYING 20%)	200,000		
		EXTRICATION EQUIPMENT	40,000		
		ALERTING EQUIPMENT FOR DISPATCH (TO BE USED @ 911 CENTER FOR FIRE DISPATCHERS)	210,000	(210,000)	
	4742	REPLACE VEHICLES @ FIRE PREVENTION (ALL CURRENT VEHICLES HAVE 100K + MILES, & CONTINUE TO BE USED EVERYDAY) ** 3 @ \$22,000.00 **	66,000		
	REPLACE RESCUE TRUCK # 10 (VEHICLE HAS 151320 MILES; NUMEROUS REPAIRS & SAFTEY ISSUES; & DOWN TIMES)	160,000	(160,000)		
	REPLACE RESCUE TRUCK # 3 (VEHICLE HAS 144230 MILES; BOX FROM OLD VEHICLE WILL GO ON NEW CHASSIS; ALSO NEEDS NEW LIGHTS, RADIOS, ETC.) ** NEEDS PAINTING & STRIPING **	65,000			
	4743	REPLACEMENT OF FURNITURE FOR STATIONS	12,000		\$ 383,000.00
CITY GARAGE	4730	CURBING FOR FUEL CENTER	15,000		\$ 15,000.00
MASON RUDOLPH GC	-	-	-		
SWAN LAKE GC	4730	CART-PATH PAVING (ADDITIONS & REPAIRS) ** TO IMPROVE CONDITIONS OF CERTAIN AREAS TO INSURE OPERATIONS OF CARTS & EQUIPMENT **	19,000		
	4740	PROCORE 648 GREENS AERATOR ** TO MAINTAIN PROPER TURF CONDITIONS @ BOTH GOLF COURSES **	22,000		\$ 41,000.00
INFORMATION TECH.	4740	NETWORK WIRING & EQUIPMENT: WIRELESS & WIRED LAN EQUIPMENT, UPS, & RACK MOUNTINGS	40,000		
		SAN STORAGE EQUIPMENT: REPLACE SAN EQUIPMENT FOR CITY GENERAL, CPD, & CGW	150,000	(65,000)	
		DISASTER RECOVERY & BACK-UP (OFFSITE): 1st PHASE OF 2-YR PROJECT (TOTAL COST = \$375,000.00) **MOST RECENT I.T. AUDIT INDICATED THE CITY LACKED GEOGRAPHIC DIVERSITY IN ITS BACK-UP PLAN & LACKED A REASONABLE RESPONSE TIME FOR DATA RECOVERY **	200,000	(200,000)	
	4742	DODGE GRAND CARAVAN (PER STATE CONTRACT); TO REPLACE 1999 CHEVROLET BLAZER W/ CHRONIC MAINTENANCE ISSUES/PROBLEMS	20,708		
	4743	DESK, CHAIR, & ACCESSORIES x 1 (FOR NEW EMPLOYEE)	400	(400)	\$ 145,708.00

CAPITAL OUTLAY REQUESTS FOR FY2012-2013 GENERAL FUND

DEPARTMENT	OBJ	CAPITAL OUTLAY REQUEST	REQUESTED AMOUNT	CUT	TOTAL BY DEPT.	
PARKS & RECS	4710	LAND: FRANKLIN ST. (NEXT TO MAINTENANCE BLDG)	20,000			
	4730	NEW FENCING @ HERITAGE PARK / KENWOOD	80,000			
		NEW FENCING @ STOKES PARK / ST. B	40,000			
		PAVING @ BARKSDALE / BEACHAVEN	20,000			
		PETTUS PARK WALKING TRAIL / BASKETBALL COURT (PHASE 2 - CARRY OVER FROM FY-2012)	60,000			
	4740	LIGHT TOWERS (4 @ \$10,000.00)	40,000			
	4740-102		BALLFIELD LIGHTS -- BARKSDALE / BEACHAVEN	80,000		
			BALLFIELD LIGHTS -- SWAN LAKE / SPORTS COMPLEX	80,000	(80,000)	
		BALLFIELD LIGHTS -- STOKES PARK / ST. B	80,000	(80,000)		
		NEW MOWERS (2 @ \$7000.00)	14,000			
	4740-809	LIBERTY PARK: HOOD & FIRE SUPPRESSION SYSTEM OVER RANGE	12,000			
	4740-814	KLEEMAN CENTER: GYM FLOOR COVER W/ ROLLER	9,352	(9,352)		
		DIGITAL SIGNS: KLEEMAN CENTER & AQUATIC CENTERS	20,000	(20,000)		
	4740-DOME	POOL LINER FOR NEW PROVIDENCE INDOOR POOL / DOME	82,830			
	4742	MIDSIZE SUV/HYBRID (PROGRAMMING USE FOR ADMIN)	35,000	(35,000)		
	NEW CREW-CAB TRUCK	27,000	(27,000)	\$ 448,830.00		
POLICE DEPT	4730	SECURITY FENCING @ CPD FIRING RANGE	10,421			
	4741	LED MOBILE TRAFFIC MESSAGE BOARD (MISC. USES)	17,325	(17,325)		
		(20) CAMERA/LAPTOP ARBITRATOR SYSTEMS W/ EXTENDED 3-YEAR WARRANTIES ON LAPTOPS. (INSTALLATION INCLUDED FOR ALL PATROL VEHICLES)	248,307			
		(25) CF53 LAPTOPS W/ INSTALLATION INCLUDED FOR ALL SGTS' VEHICLES. (GOAL IS TO EQUIP ALL SGTS' W/ LAPTOP SYSTEMS SO MORE TIME IS SPENT ON THE ROAD, & LESS IN THE OFFICE COMPLETING PAPERWORK)	105,098			
	4741-K9	(2) D/P POLICE SERVICE DOGS (INCREASE K-9 UNIT)	14,000			
	4742	(30) CHEVROLET IMPALAS (MARKED, POLICE-EQUIPPED)	822,402			
		(5) CHEVROLET IMPALAS (UNMARKED, POLICE-EQUIPPED)	119,355			
	4743	MISC. OFFICE FURNITURE & FIXTURES FOR ALL DISTRICTS & PRECINCTS	18,403	(2,190)	\$ 1,335,796.00	
MUNICIPAL PROPERTIES	4740	EXISTING CHILLER LIFE EXCEEDED THE SERVICE LIFE OF AN AVERAGE CHILLER. ** SIEMENS RECOMMENDS TO REPLACE THIS CHILLER TO AVOID SUDDEN FAILURE **	190,000			
	4742	VEHICLE FOR PROJECT MANAGER (4x4, SUV)	15,000		\$ 205,000.00	
STREET DEPT	4741	NEW BACKHOE	115,400			
		TRACTOR MOWER	72,500			
		ZERO-TURN MOWERS (2 @ \$8800.00)	17,600			
		COMPACT EXCAVATOR	41,000	(41,000)		
		GATOR (4-WHEELER W/ DUMP BED) ** FOR CEMETERY **	13,000	(13,000)		
	4742		TANDEM DUMP TRUCK	93,300		
			2.5-TON DUMP TRUCK	76,800		
			1-TON, 4-DOOR UTILITY TRUCK	50,000		
		1-TON DUMP TRUCK	36,500			
	1-TON TRUCK	35,000	(35,000)	\$ 462,100.00		
TOTAL CAPITAL REQUESTS					\$ 3,070,064.00	

NEW EMPLOYEE REQUESTS FOR FY2012/13

Department	Position	Hire Date	Base Pay	FY13 Actual	Benefits	Total	Cuts by Mayor	Cuts by Council	Total by Department
BUILDING CODES	1 Mechanical Inspector	Aug. 1	\$ 32,286	\$ 29,596	\$ 11,341	\$ 40,937	\$ -	\$ -	\$ 40,937
FIRE DEPARTMENT	1 Firefighter-Outstations	Oct. 1	\$ 32,274	\$ 24,206	\$ 9,332	\$ 33,537	\$ -	\$ -	
	2 Firefighter-Outstations	Oct. 1	\$ 32,274	\$ 24,206	\$ 9,332	\$ 33,537	\$ -	\$ -	
	3 Firefighter-Outstations	Oct. 1	\$ 32,274	\$ 24,206	\$ 9,332	\$ 33,537	\$ -	\$ -	
	4 Firefighter-Outstations	Oct. 1	\$ 32,274	\$ 24,206	\$ 9,332	\$ 33,537	\$ (33,537)	\$ -	
	5 Firefighter-Outstations	Oct. 1	\$ 32,274	\$ 24,206	\$ 9,332	\$ 33,537	\$ (33,537)	\$ -	
	6 Firefighter-Outstations	Oct. 1	\$ 32,274	\$ 24,206	\$ 9,332	\$ 33,537	\$ (33,537)	\$ -	
	Total Fire Dept. New Positons					\$ 201,223	\$ (100,612)	\$ -	\$ 100,612
HUMAN RESOURCE	1 Human Resource Analyst	July 1	\$ 54,366	\$ 54,366	\$ 15,876	\$ 70,242	\$ -	\$ -	\$ 70,242
INFORMANT TECH	1 GIS Administrator	Jan.1	\$ 47,500	\$ 23,750	\$ 6,003	\$ 29,753	\$ (29,753)	\$ -	\$ -
STREETS	1 Grounds & Facilities Asst.	Aug.1	\$ 19,721	\$ 18,078	\$ 9,686	\$ 27,763	\$ -	\$ -	\$ 27,763
PARKS	1 Aquatics Director	Aug. 16	\$ 34,283	\$ 29,998	\$ 10,226	\$ 40,224	\$ -	\$ -	
	2 Athletic Coordinator	Aug. 16	\$ 32,286	\$ 28,250	\$ 9,981	\$ 38,232	\$ -	\$ -	
	3 Grounds Facility Maint. Asst.	Sept. 16	\$ 19,721	\$ 15,612	\$ 7,449	\$ 23,062	\$ -	\$ -	
	4 Grounds Facility Maint. Asst.	Sept. 16	\$ 19,721	\$ 15,612	\$ 7,449	\$ 23,062	\$ -	\$ -	
	5 Grounds Facility Maint. Asst.	Sept. 16	\$ 19,721	\$ 15,612	\$ 7,449	\$ 23,062	\$ (23,062)	\$ -	
	6 Grounds Facility Maint. Asst.	Sept. 16	\$ 19,721	\$ 15,612	\$ 7,449	\$ 23,062	\$ (23,062)	\$ -	
	7 Grounds Facility Maint. Asst.	Sept. 16	\$ 19,721	\$ 15,612	\$ 7,449	\$ 23,062	\$ (23,062)	\$ -	
	8 Grounds Facility Maint. Asst.	Sept. 16	\$ 19,721	\$ 15,612	\$ 7,449	\$ 23,062	\$ (23,062)	\$ -	
	9 Grounds Facility Maint. Asst.	Sept. 16	\$ 19,721	\$ 15,612	\$ 7,449	\$ 23,062	\$ (23,062)	\$ -	
	10 Grounds Facility Maint. Asst.	Sept. 16	\$ 19,721	\$ 15,612	\$ 7,449	\$ 23,062	\$ (23,062)	\$ -	
	11 Associate Historical Interpreter	Aug. 16	\$ 32,286	\$ 28,250	\$ 9,981	\$ 38,232	\$ (38,232)	\$ -	
	12 Recreation Programmer	Aug. 16	\$ 32,286	\$ 28,250	\$ 9,981	\$ 38,232	\$ -	\$ -	
	Total Parks New Positons					\$ 339,412	\$ (176,601)	\$ -	\$ 162,811
POLICE DEPT.	1 Police Officer III - K-9	Sept.1	\$ 39,668	\$ 33,057	\$ 10,372	\$ 43,429	\$ -	\$ -	
	2 Sgt. - Homicide Unit	July 1	\$ 43,843	\$ 43,843	\$ 15,064	\$ 58,907	\$ -	\$ -	
	3 RecordsClerk-replace full time temp	July 1	\$ 29,559	\$ 29,559	\$ 12,153	\$ 41,712	\$ -	\$ -	
	4 RecordsClerk-replace full time temp	July 1	\$ 29,559	\$ 29,559	\$ 12,153	\$ 41,712	\$ -	\$ -	
	5 RecordsClerk-replace full time temp	July 1	\$ 29,559	\$ 29,559	\$ 12,153	\$ 41,712	\$ -	\$ -	
	6 Grounds & Facilities Asst.	July 1	\$ 19,721	\$ 19,721	\$ 10,677	\$ 30,398	\$ (30,398)	\$ -	
	Total Police New Positons					\$ 257,871	\$ (30,398)	\$ -	\$ 227,473
Dispatch	1 Dispatcher	March 1	\$ 32,286	\$ 10,762	\$ 3,492	\$ 14,254	\$ -	\$ -	
	2 Dispatcher	March 1	\$ 32,286	\$ 10,762	\$ 3,492	\$ 14,254	\$ -	\$ -	
	3 Dispatcher	March 1	\$ 32,286	\$ 10,762	\$ 3,492	\$ 14,254	\$ -	\$ -	
	4 Dispatcher	March 1	\$ 32,286	\$ 10,762	\$ 3,492	\$ 14,254	\$ -	\$ -	
	5 Dispatcher	March 1	\$ 32,286	\$ 10,762	\$ 3,492	\$ 14,254	\$ -	\$ -	
	6 Dispatcher	March 1	\$ 32,286	\$ 10,762	\$ 3,492	\$ 14,254	\$ -	\$ -	
	Total Dispatch New Positons					\$ 85,521	\$ -	\$ -	\$ 85,521
							\$ (337,364)	\$ -	\$ 715,358